



Metro

Los Angeles County  
Metropolitan Transportation  
Authority  
One Gateway Plaza  
3rd Floor Board Room  
Los Angeles, CA

## Board Report

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**REGULAR BOARD MEETING  
DECEMBER 1, 2016**

Report by the **Chief Executive Officer.**



# Measure M Implementation

## - Proposed Staff Approach

December 1, 2016

# Presentation Overview

- Measure M Guidelines
- Taxpayer Oversight Committee
- Advisory Council
- Long Range Transportation Plan
- Capital Projects Tactical Plan
- Unsolicited Proposals
- Related Initiatives
- Next Steps

# Measure M Guidelines Development

- Measure M is far more comprehensive and far reaching than Measure R
- The success of Measure M hinged on the diverse and committed coalition that supported its passage
- The Guidelines must address all aspects of administering and overseeing Measure M
  - The Ordinance specifically stipulates guidelines for some elements, but others require equal clarity of intent and a process to implement them

# Measure M Guidelines – Continued

- Staff will prepare a Master Guidance document that will direct the broad investment categories in Measure M:
  - Administration
  - Oversight, Assessments and Amendments
  - Transit Operations
  - Highway and Transit Subregional Programs
  - State of Good Repair
  - Local Return
  - Designated Regional and Other Programs

# Measure M Guidelines – Continued

- The provisions of Measure M will impact many constituencies
- The Metro Board and staff are ultimately accountable to the people of the County
- The Ordinance provides specific authorities for administering certain provisions, notably the Local Return Program
  - In those limited cases staff would work directly with the entities on drafting appropriate guidance

# Taxpayer Oversight Committee

- Ordinance has specific requirements & selection criteria
- Chair, Vice Chair, & 2<sup>nd</sup> Vice Chair comprise the Selection Panel
- Selection Panel will recommend the Oversight Committee members (7) for Board Approval (simple majority)
- Online application process being developed for the Committee; applications will be open for 60 days
- Committee in place by June 2017



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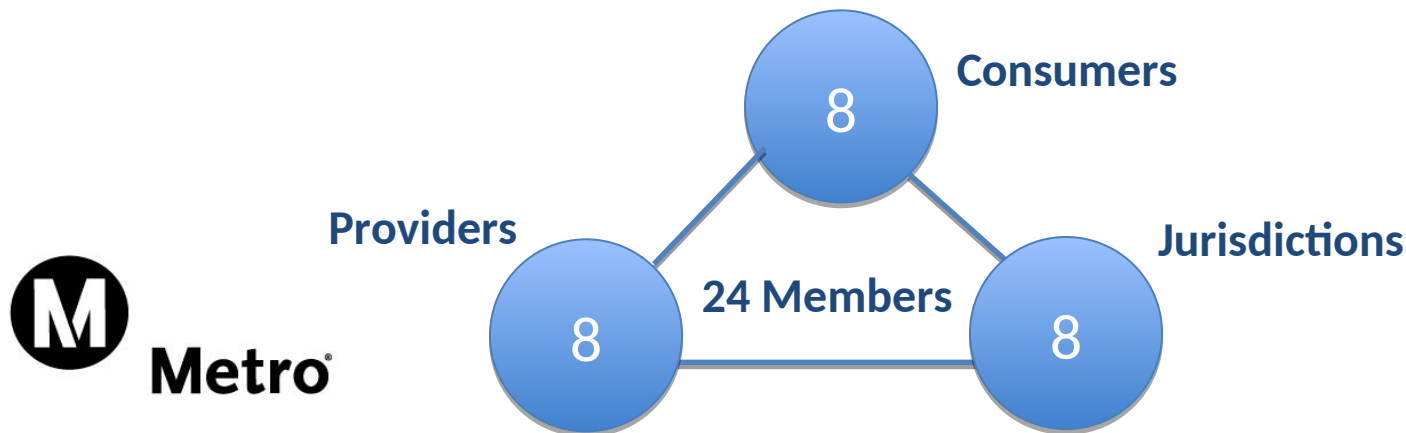
# Advisory Council Recommendation

- Staff recommends a new Advisory Council be established to review and comment on the draft Guidelines and provide advisory recommendations to the Board
- The Advisory Council would not supersede the responsibility of the Taxpayer Oversight Committee
- The Advisory Council will provide insight and input on the Master Guidelines document
- The Council will also be utilized during the Long Range Transportation Plan process



# Advisory Council – An Inclusive Forum

- The Advisory Council ensures an equal, representative voice for the following:
  - **Transportation Consumers:** Those who use or are impacted by our complex transport system
  - **Transportation Providers:** Those who supply or regulate transportation infrastructure and services
  - **Accountable Jurisdictions:** Elected bodies accountable to needs of both consumer and provider constituencies



# New Advisory Council

- The Council will reflect the diverse coalition with a balanced representation of the following:

PROVIDERS	CONSUMERS	JURISDICTIONS
Transit Munis	Elderly/Disabled	County of LA
CalTrans	Students	City of LA
Metrolink	Enviro/Social Equity	City of Long Beach
Access Services	Enviro/Social Equity	Small City
Ports	Enviro/Social Equity	Medium City
Airports	Business	Small/Medium City
Federal	Small Business Assn.	COG
Auto Club	Labor	COG

# Master Guidelines Development Timeline

- Preparation of Master Guidelines Document and formation of Advisory Council – January-March 2017
- Advisory Council review and outreach process as representative of Council membership – April-May
- Board consideration and action – June

# Long Range Transportation Plan

- Passage of Measure M sets the stage for new, innovative Long Range Transportation Plan (LRTP)
- However, we must amend the 2009 LRTP
  - Measure M expenditure plan projects create a voter mandated baseline
  - A major LRTP update must build around this baseline to be relevant
  - Amendment to 2009 LRTP also ensures eligibility for federal funding and permitting as projects proceed
  - This amendment is essential for the aggressive project delivery of Measure M



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# Long Range Transportation Plan – Continued

- Board to approve 2009 amendment in January 2017, and submit to SCAG
  - SCAG completes its federally required MPO regional planning and air quality conformity
  - Anticipate formal federal approvals of SCAG actions in summer 2017
- In January/February 2017, staff will present process for major LRTP update
  - Will build on 2009 LRTP amended baseline
  - Will present innovative new thinking, structure and approach
  - New Advisory Council to assist with inclusive participation and input



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# Tactical Plan & Approach – Capital Projects & Programs

- **Refresh:**

- Operation Shovel Ready – Feb. 2016
  - o Get projects positioned for construction
- Annual Program Evaluation – May 2016
  - o Evaluate and recalibrate projects, schedules and budgets
- Program Management Plan – Oct. 2016
  - o Staff approach to implementing a massive infrastructure program

# Tactical Plan & Approach – Capital Projects & Programs

## Calendar Year 2017 Actions (First 12 months)

- **Airport Metro Connector Station**

- Finalize EIR (complete)
- Proceed with final engineering
- Start right-of-way acquisition
- Oversee final engineering and prepare for construction
- Partner with LAX to coordinate engineering and execute cooperative agreement

# Tactical Plan & Approach – Capital Projects & Programs

- **Westside Purple Line Extension – Section 3**
  - Seek contracting authority from Board
  - Issue RFP/RFQ
  - Contract award for tunneling contract
  - Procure Construction Management Support Services (CMSS) consultant
  - Continue to engage in New Starts process with FTA



# Tactical Plan & Approach – Capital Projects & Programs

- **Foothills (2) Gold Line Extension**
  - Work with Construction Authority on completion of EIR and preliminary engineering
  - Procurement of design-build contractor
  - Continue cooperative agreement between Metro and Construction Authority
  - Provide coordination and oversight
- **Orange Line BRT Improvements (Grade Separations)**
  - Complete planning/operational study
  - Start and complete EIS
  - Preliminary engineering

# Tactical Plan & Approach – Capital Projects & Programs

- **Orange/Red Line to Gold Line BRT**
  - Present technical studies to the Board
  - Initiate procurement for environmental clearance
  
- **East San Fernando Valley Transit Corridor**
  - Accelerate planning/environmental
  - Develop locally preferred alternative
  - Start preliminary engineering

# Tactical Plan & Approach – Capital Projects & Programs

- **West Santa Ana Branch**

- Hire planning/environmental consultant (complete)
- Accelerate planning/environmental
- Work with Office of Extraordinary Innovation (OEI) on potential unsolicited proposals/P3s

- **Sepulveda Pass**

- Complete tolling and revenue study
- Procurement for consultant for alternatives analysis
- Work with OEI on potential unsolicited proposals/P3



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# Tactical Plan & Approach – Capital Projects & Programs

- **Vermont Transit Corridor (BRT)**
  - Present technical studies to the Board
  - Initiate procurement for environmental clearance
- **Green Line Extension to Torrance**
  - Procurement for planning consultant (complete)
  - Accelerate planning/environmental
- **Gold Line Eastside Extension**
  - Accelerate planning/environmental
- **North San Fernando Valley BRT**
  - Initiate procurement for environmental clearance



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# Tactical Plan & Approach – Capital Projects & Programs

## – Highway Improvement Projects

- Continue regional coordination and develop an action plan for the High Desert Corridor
- Complete Traffic and Revenue Study for High Desert Corridor
- Continue final design for I-5 North HOV and truck lanes extension between SR 14 in Santa Clarita and Parker Road in Castaic in North County
- Continue final design of SR-71 improvements from Interstate 10 to State Route 60
- Continue substantial completion of I-710 South EIR/EIS, complete all technical studies and re-circulate environmental document



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# Tactical Plan & Approach – Capital Projects & Programs

## – Highway Improvement Projects

- Continue final design for arterial Hot Spots in Santa Fe Springs/La Mirada and Cerritos
- Continue preparation of preliminary engineering and environmental documents for I- 605/SR 60, I-605/SR 91 interchange, and I-605/I-5 interchange
- Completed preliminary engineering and environmental document for the I-110/I-405 Interchange Improvements
- Construction management oversight for the I-5 construction projects between the Orange County Line and I-605 (I-5 South) and SR-134 to SR-118 (I-5 North)



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# Briefing the Progress of the Tactical Plan

- Staff will brief the Board quarterly on program status
- Staff will regularly communicate to the public the progress and status of projects
  - CEO Monthly Newsletter, newspaper inserts, social media, The Source, community presentations, milestone events, etc.
- Staff will begin a Metro Mayors Roundtable as an ongoing Mayors' forum on regional transportation matters

# Unsolicited Proposals

## Refresh:

- Released Unsolicited Proposals Policy – Feb. 2016
- Objective is to encourage innovative proposals from the private sector to accelerate delivery of major capital projects as well as new technologies
- So far, we have received 54 total unsolicited proposals including 9 for major capital construction projects
- Projects go through a Phase I review process first. If merit, moves to Phase II detailed proposal process
- Successful Phase II proposals move to solicitation



# Unsolicited Proposals – Next Steps

- Proposals from Parker Infrastructure Partners and Goldman Sachs have both advanced to Phase II
  - Parker proposal offers a unique approach to fund and accelerate selected Measure M mega projects
  - Goldman Sachs proposal provides a regional network approach to deliver Metro's High Occupancy Toll (HOT) lanes
- Skanska proposal to accelerate Purple Line Section III is under consideration
- Three West Santa Ana Branch proposals under Phase I consideration
  - Skanska, ACS, and Kiewit-AECOM
- Three Sepulveda Pass proposals under Phase I consideration
  - HDR, Parsons, and Cintra



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# Related Initiatives

- Developing a workforce is critical to Measure M's success
  - WIN-LA County
  - Aggressive DBE/SBE Approach
  - Construction Careers Program
  - Succession Planning
- Investing in our communities is critical to Measure M's success
  - Transit-Oriented Communities Program
  - Business Interruption Fund
  - U-Pass Program



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# Related Initiatives

- Enhancing efficiencies will optimize time and resources
  - Streamlining internal procurement processes
  - Partnerships with city agencies



## Next Steps

- Guidelines – Dec. 2016-June 2017
- Advisory Council – Dec.-June 2017
- Long Range Transportation Plan Update – 2017
- Taxpayers Oversight Committee – Dec.-June 2017
- Measure M Lessons Learned Document – 2017



Questions?



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