



Board Report

File #: 2018-0574, File Type: Contract

Agenda Number: 17.

PLANNING AND PROGRAMMING COMMITTEE NOVEMBER 14, 2018

SUBJECT: COUNTYWIDE PLANNING AND DEVELOPMENT BENCH

ACTION: AWARD BENCH CONTRACTS

RECOMMENDATION

AUTHORIZE the Chief Executive Officer (CEO) to:

A. AWARD 29 bench Contract Nos. PS54330000 through PS54330028 under the Countywide Planning and Development Bench for professional services with the contractors recommended in Attachment A-1 for a three-year base period in the funding amount of \$25 million, with two, one-year options, in the funding amount of \$5 million for each option year, for a not-to-exceed cumulative total funding amount of \$35 million, subject to resolution of protest(s) if any:

1. Discipline 1 - Transportation Planning:
 - 1.1. AECOM Technical Services, Inc
 - 1.2. Cambridge Systematics, Inc.
 - 1.3. CH2M Hill, Inc.
 - 1.4. Chen Ryan Associates, Inc. (SBE/DBE)
 - 1.5. Fehr & Peers
 - 1.6. HDR Engineering, Inc.
 - 1.7. Kimley-Horn & Associates, Inc.
 - 1.8. Mott MacDonald, LLC
 - 1.9. Steer
 - 1.10. STV Incorporated
 - 1.11. TransLink Consulting, LLC (SBE/DBE)
 - 1.12. WSP USA;
2. Discipline 2 - Environmental Planning:
 - 2.1. AECOM Technical Services, Inc.
 - 2.2. HDR Engineering, Inc.
 - 2.3. STV Incorporated
 - 2.4. Terry A. Hayes Associates, Inc. (SBE/DBE)
 - 2.5. WSP USA;
3. Discipline 3 - Traffic/Transportation Engineering:
 - 3.1. AECOM Technical Services, Inc.
 - 3.2. Cambridge Systematics, Inc.

- 3.3. CH2M Hill, Inc.
- 3.4. FPL and Associates, Inc. (SBE/DBE)
- 3.5. HDR Engineering, Inc.
- 3.6. Iteris, Inc.
- 3.7. KOA Corporation
- 3.8. Mott MacDonald, LLC;
4. Discipline 4 - Economic and Financial Analysis:
 - 4.1. AECOM Technical Services, Inc.
 - 4.2. Arup Advisory, Inc.
 - 4.3. BAE Urban Economics, Inc. (SBE/DBE)
 - 4.4. Morgner Construction Management (SBE/DBE)
 - 4.5. WSP USA;
5. Discipline 5 - Community Design and Land Use:
 - 5.1. AECOM Technical Services, Inc.
 - 5.2. BASE Architecture, Planning & Engineering, Inc. (SBE/DBE)
 - 5.3. M. Arthur Gensler Jr. & Associates, Inc
 - 5.4. Gruen Associates
 - 5.5. Here Design Studio, LLC (SBE/DBE)
 - 5.6. John Kaliski Architects (SBE);
6. Discipline 6 - Sustainability/Active Transportation:
 - 6.1. AECOM Technical Services, Inc.
 - 6.2. Alta Planning + Design
 - 6.3. Chen Ryan Associates, Inc. (SBE/DBE)
 - 6.4. Fehr and Peers;
7. Discipline 7 - Demand Modeling and Geographic Information System:
 - 7.1. AECOM Technical Services, Inc.
 - 7.2. Cambridge Systematics, Inc.
 - 7.3. WSP USA;
8. Discipline 8 - Data Base Development and Data Analysis:
 - 8.1. Cambridge Systematics, Inc.
 - 8.2. Iteris, Inc.;
9. Discipline 9 - Real Estate Project Management:
 - 9.1. Tierra West Advisors, Inc. (SBE/DBE);
10. Discipline 10 - Research and Surveying:
 - 10.1. Cambridge Systematics, Inc.
 - 10.2. ETC Institute
 - 10.3. Moore & Associates, Inc.
 - 10.4. Redhill Group, Inc. (SBE); and

B. EXECUTE individual task orders under the Bench Contracts for up to \$1 million per task order.

ISSUE

Metro's Countywide Planning and Development (CPD) department requires a bench contract for professional services with ten disciplines: transportation planning, environmental planning, traffic/transportation engineering, economic and financial analysis, community design and land use,

sustainability/active transportation, demand modeling and geographic information system, database development and data analysis, real estate project management, and research and surveying.

A list of the qualified contractors for each discipline is shown in Attachment A-1. Depending on the scope of services, the project manager will decide which discipline is to be used. A task order will be awarded to a contractor in a specific discipline at the completion of a competitive procurement process.

BACKGROUND

Over the past four years, CPD's needs have evolved with some disciplines no longer needed and some covered in other bench contracts. In addition, new disciplines have been identified due to Measure M and scopes of services have been expanded in other functional units. Disciplines included in the existing Bench were evaluated and updated to reflect the evolving needs of the department.

The CPD Bench has been widely used by project managers within CPD and other departments throughout Metro to expedite different technical studies. Many of the projects and studies listed in the Bench contract categories are small- or mid-scale that, once identified, must be initiated and completed in a relatively short period of time. The CPD Bench will allow task orders to be awarded more efficiently since the initial qualification reviews have been completed.

DISCUSSION

The current CPD Bench has been utilized over the past four years and has proven to be a very successful method in reducing staff resources expended on the procurement of service contracts and allowing for projects to be completed in a more efficient manner. The authorized funding amount under the current Bench, which expires December 2018, is \$30 million with 17 disciplines, with individual task orders issued in a not-to-exceed amount of \$1 million. Since the Bench was established in 2013, 51 task orders have been awarded totaling \$29.2 million.

Staff is recommending the total funding value of \$35 million for this new CPD Bench in anticipation of increasing costs and higher demand for technical consultant services in the next five years. However, there may be unforeseen requirements for other project changes or schedule acceleration which may exceed existing assumptions and exhaust the approved total contract value before the end of contract period. Under these circumstances, if needed, staff will return to the Board requesting for contract funding amendment.

DETERMINATION OF SAFETY IMPACT

The approval of this Bench will not have any impact on the safety of our customers and employees.

FINANCIAL IMPACT

Adoption of the CPD Bench will have no impact on the existing FY19 budget. Funding for FY19 has been included in the CPD budget in numerous cost centers and projects. Each task order awarded

to a contractor will be funded with the source of funds identified for that project. Since this is a multi-year contract, the cost center manager and Chief Planning Officer will be responsible for budgeting costs in future years, including any options exercised.

Impact to Budget

The funding for these task orders is dependent upon the specific project. Generally, Propositions A and C, Measure M and Transportation Development Act (TDA) Administration funds used for planning activities which are not eligible for bus or rail capital and operating will be used.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

CPD Bench will allow task orders to be awarded more efficiently since the initial qualification reviews have been completed. It is critical to expedite the procurement process to complete long range planning, mobility corridors planning, community mobility planning and other technical studies in order to meet tight project schedules.

Approving the recommendation for the CPD Bench aligns with Strategic Goal 4: Transform Los Angeles County through regional collaboration and national leadership.

ALTERNATIVES CONSIDERED

The Board could choose not to approve the recommendations. This is not recommended as the award of these task orders would then be pursued as separate procurements which, for each task order, could potentially take up to nine months to complete. This would limit our ability to respond quickly to needs and to meet tight project delivery schedule constraints. Additionally, extending the existing Bench is also recommended as this Bench was created five years ago. The approval of this Bench contract will create new contracting opportunities. The Board could also elect not to approve the CEO's authority to award individual task orders up to \$1million. This is not recommended as our experience has shown that the cost of professional service contracts is higher than five years ago. Also, the requested task order threshold is needed as it will allow for more mid-scale project procurements to be expedited.

NEXT STEPS

Upon Board approval, staff will establish and execute the Bench contracts. As needed, staff will solicit responses to individual task orders from specific disciplines. SBE, DVBE and/or DBE goal requirements will be set for each individual task order. We will report annually to the Board on the usage of the CPD Bench.

ATTACHMENTS

Attachment A - Procurement Summary
Attachment A-1 - Recommended Firms by Discipline
Attachment B - DEOD Summary

Prepared by: Linnea Berg, Sr. Manager, Transportation Planning, (213) 922-2815 Regina Li-Armijo,
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Reviewed by: Therese W. McMillan, Chief Planning Officer, (213) 922-7077
Debra Avila, Chief Vendor/Contract Management Officer, (213) 418-3051



Phillip A. Washington
Chief Executive Officer

ATTACHMENT A-1

**RECOMMENDED FIRMS BY DISCIPLINE
COUNTYWIDE PLANNING AND DEVELOPMENT BENCH**

Discipline	Contractors	
1. Transportation Planning	1. AECOM Technical Services, Inc.	7. Kimley-Horn & Associates, Inc.
	2. Cambridge Systematics, Inc.	8. Mott MacDonald, LLC
	3. CH2M Hill, Inc.	9. Steer
	4. Chen Ryan Associates, Inc. (SBE/DBE)	10. STV Incorporated
	5. Fehr & Peers	11. TransLink Consulting, LLC (SBE/DBE)
	6. HDR Engineering, Inc.	12. WSP USA
2. Environmental Planning	1. AECOM Technical Services, Inc.	4. Terry A. Hayes Associates, Inc. (SBE/DBE)
	2. HDR Engineering, Inc.	5. WSP USA
	3. STV Incorporated	
3. Traffic/ Transportation Engineering	1. AECOM Technical Services, Inc.	5. HDR Engineering, Inc.
	2. Cambridge Systematics, Inc.	6. Iteris, Inc.
	3. CH2M Hill, Inc.	7. KOA Corporation
	4. FPL and Associates, Inc. (SBE/DBE)	8. Mott MacDonald, LLC
4. Economic and Financial Analysis	1. AECOM Technical Services, Inc.	4. Morgner Construction Management (SBE/DBE)
	2. Arup Advisory, Inc.	5. WSP USA
	3. BAE Urban Economics, Inc. (SBE/DBE)	
5. Community Design and Land Use	1. AECOM Technical Services, Inc.	4. Gruen Associates
	2. BASE Architecture, Planning & Engineering, Inc. (SBE/DBE)	5. Here Design Studio, LLC (SBE/DBE)
	3. M. Arthur Gensler Jr. & Associates, Inc	6. John Kaliski Architects (SBE)
6. Sustainability/Active Transportation	1. AECOM Technical Services, Inc.	3. Chen Ryan Associates, Inc. (SBE/DBE)
	2. Alta Planning + Design	4. Fehr and Peers
7. Demand Modeling/GIS	1. AECOM Technical Services, Inc.	3. WSP USA
	2. Cambridge Systematics, Inc.	
8. Database Development and Data Analysis	1. Cambridge Systematics, Inc.	2. Iteris, Inc.
9. Real Estate Project Management	1. Tierra West Advisors, Inc. (SBE/DBE)	

10. Research and Surveying	1. Cambridge Systematics, Inc.	3. Moore & Associates, Inc.
	2. ETC Institute	4. Redhill Group, Inc. (SBE)

PROCUREMENT SUMMARY

COUNTYWIDE PLANNING AND DEVELOPMENT BENCH/PS54330000-PS54330028

1.	Contract Number: PS54330000 through PS54330028	
2.	Recommended Vendor: Various (see Attachment A-1)	
3.	Type of Procurement (check one): <input type="checkbox"/> IFB <input type="checkbox"/> RFP <input type="checkbox"/> RFP-A&E <input type="checkbox"/> Non-Competitive <input type="checkbox"/> Modification <input type="checkbox"/> Task Order <input checked="" type="checkbox"/> RFIQ	
4.	Procurement Dates:	
	A. Issued: June 5, 2018	
	B. Advertised/Publicized: June 5, 2018	
	C. Pre-Proposal Conference: June 13, 2018	
	D. Proposals Due: July 23, 2018	
	E. Pre-Qualification Completed: In process	
	F. Conflict of Interest Forms Submitted to Ethics: August 7, 2018	
	G. Protest Period End Date: November 23, 2018	
5.	Solicitations Picked up/Downloaded: 341	Bids/Proposals Received: 187
6.	Contract Administrator: Lily Lopez	Telephone Number: (213) 922-4639
7.	Project Manager: Linnea Berg	Telephone Number: (213) 922-2815

A. Procurement Background

This Board Action is to approve the award of bench Contract Nos. PS54330000 through PS54330028, issued in support of the Countywide Planning and Development Department across ten disciplines for a base term of three years and two, one-year options, for a cumulative funding amount not-to-exceed \$35 million. Board approval of these contract awards are subject to resolution of any properly submitted protest(s).

The Bench is intended to assist in the planning and design of multimodal transportation projects and programs including short and long range planning and programming, regional mobility and connectivity-planning and improvements, active transportation planning, station and facility designs, system integrations, rail and bus-way projects, land use, grants management, and goods movement. The qualified contractors will provide professional and technical services in the following disciplines: (1) Transportation Planning, (2) Environmental Planning, (3) Traffic and Transportation Engineering, (4) Economic and Financial Analysis, (5) Community Design and Land Use, (6) Sustainability/Active Transportation, (7) Demand Modeling and Geographic Information System, (8) Database Development and Data Analysis, (9) Real Estate Project Management and (10) Research and Surveying.

Request for Information and Qualifications (RFIQ) No. PS54330 was issued in accordance with Metro’s Acquisition Policy and the contract type will be on a task order basis.

Individual task order requests under the Bench Contracts will be issued to all qualified Contractors within a specific discipline and will be competed and awarded based the specific scope of work. Non-architectural and engineering (A&E) task orders will be awarded to the highest rated proposer with price being a consideration. A&E task orders will be awarded to the highest qualified firm as stipulated by Federal and California regulations governing A&E awards. All task orders awarded will be in compliance with Small Business Enterprise (SBE), Disabled Veteran Business Enterprise (DVBE) and/or Disadvantaged Business Enterprise (DBE) Program requirements.

Two amendments were issued during the solicitation phase of this RFIQ:

- Amendment No. 1, issued on June 15, 2018, revised the list of certified DBE firms;
- Amendment No. 2, issued on July 11, 2018, revised the Certificate of Compliance with 49 CFR PART 655, Prevention of Alcohol Misuse and Prohibited Drug Use in Transit Operations form.

A pre-proposal conference was held on June 13, 2018, and was attended by 152 participants representing 117 firms. During the solicitation phase, 124 questions were asked and responses were released prior to the proposal due date.

A total of 341 firms downloaded the RFIQ and were included in the planholders list. A total of 187 proposals were received on July 23, 2018 covering the 10 disciplines.

B. Evaluation of Proposals

Proposal Evaluation Teams (PETs) consisting of Metro's Countywide Planning and Development staff were established for each discipline. Each PET conducted an independent, comprehensive technical evaluation of the proposals received for each of the designated disciplines.

The proposals were evaluated based on the following evaluation criteria:

- | | |
|--|-----|
| 1. Firm's Qualifications and Availability | 30% |
| 2. Project Manager and Key Staff's Qualifications and Availability | 50% |
| 3. Effective Scheduling/Cost Management Plan | 20% |

The evaluation criteria are appropriate and consistent with criteria developed for other, similar professional services Bench procurements.

PET meetings were held for each discipline throughout the months of August and September 2018.

Of the 187 proposals received, 137 proposals were determined to be outside the competitive range and were not included for further consideration. The remaining 50 proposals were determined to be within the competitive range and are listed in Attachment A-1. Of the 50 proposals, 29 firms are represented. Several firms have been qualified for one or more disciplines. Of the 29 recommended firms, 11 firms are Metro certified Small Business Enterprise (SBE) and 9 are Disadvantaged Business Enterprise (DBE).

Qualifications Summary of Firms within the Competitive Range:

AECOM Technical Services, Inc.

AECOM Technical Services, Inc. (AECOM) was founded in 1990 and is headquartered in Los Angeles, California. AECOM is a multi-national engineering firm that provides design, consulting, construction, and management services to a wide range of clients. AECOM has experience working with similar projects to those identified under the discipline(s) for which they have qualified. AECOM has worked on several Metro projects and has performed satisfactorily.

Alta Planning + Design

Alta Planning + Design was founded in 1996 and is headquartered in Portland, Oregon. Alta Planning + Design is a multi-modal transportation firm that specializes in the planning, design, and implementation of bicycle, pedestrian, greenway, park, and trail corridors and systems. Alta Planning + Design has experience working with similar projects to those identified under the discipline(s) for which they have qualified. Alta Planning + Design has worked on several Metro projects and has performed satisfactorily.

Arup Advisory, Inc.

Arup Advisory, Inc. (Arup), was established in 1946 and is headquartered in London, United Kingdom, with additional offices and staff located in Los Angeles and worldwide. Arup is a multi-national professional services firm which provides engineering, design, planning, project management and consulting services. Arup has worked on several Metro projects and has performed satisfactorily.

BAE Urban Economics, Inc.

BAE Urban Economics Inc. (BAE) was founded in 1986 and is headquartered in Berkeley, California. BAE is an urban economics and real estate advisory consulting firm that is both SBE and DBE certified. BAE has experience working with similar projects to those identified under the discipline(s) for which they have qualified. BAE has worked on Metro projects and has performed satisfactorily.

BASE Architecture, Planning & Engineering, Inc.

BASE Architecture, Planning & Engineering, Inc. (BASE) was founded in 2003 and is headquartered in Los Angeles, California. BASE is an urban design, architecture, planning and civil engineering firm that is both SBE and DBE certified. BASE has experience working with similar projects to those identified under the discipline(s) for

which they have qualified. BASE has worked on Metro projects previously and has performed satisfactorily.

Cambridge Systematics, Inc.

Cambridge Systematics, Inc. (CS) was founded in 1972 and is headquartered in Cambridge, Massachusetts, with additional offices and staff located nationwide and abroad. CS specializes in transportation with a focus on policy, strategic planning and management; transit; rail planning; economic analysis; and intermodal planning; forecasting; performance-based planning and program management; and data management. CS has experience working with similar projects as identified under the disciplines for which they have qualified. CS has worked on several Metro projects and has performed satisfactorily.

CH2M Hill, Inc.

CH2M Hill, Inc. (CH2M), founded in 1946, provides consulting, design, design-build, operations, and program management services and is headquartered in Englewood, Colorado, with offices and staff worldwide, including Los Angeles. CH2M has experience working with similar projects as identified under the disciplines for which they have qualified. CH2M has worked on several Metro projects and has performed satisfactorily.

Chen Ryan Associates, Inc.

Chen Ryan Associates, Inc. (Chen Ryan) was founded in 2012 and is headquartered in San Diego, California. Chen Ryan is a transportation planning and traffic engineering firm that is both SBE and DBE certified. Chen Ryan has experience working with similar projects to those identified under the discipline(s) for which they have qualified. Chen Ryan has worked on Metro projects and has performed satisfactorily.

ETC Institute

ETC Institute was founded in 1982 and is based in Olathe, Kansas. The ETC Institute completes research projects, surveys and focus groups throughout the U.S. ETC Institute has not worked on Metro projects previously.

Fehr & Peers

Fehr & Peers Associates, Inc. (Fehr & Peers) was founded in 1985 and is based in Walnut Creek, California, with additional offices in Nevada, Washington, Utah, and Colorado. Fehr & Peers provides transportation planning and traffic engineering services to public and private sectors. Fehr & Peers has worked on several Metro projects and has performed satisfactorily.

FPL and Associates, Inc.

FPL and Associates, Inc. (FPL and Associates) was founded in 1988 and is based in Irvine, California. FPL and Associates provides civil and traffic engineering services to federal, state, municipal, and private clients. FPL and Associates is both SBE and DBE certified. FPL and Associates has not worked on Metro projects previously.

Gruen Associates

Gruen Associates (Gruen), located in Los Angeles, California, and established in 1946, provides architectural, interior design, planning, urban design, environmental assessment, landscape architecture, community participation, and transportation services worldwide. Gruen's service expertise includes traffic and transportation, and landscape architecture. Gruen has worked on several Metro projects and has performed satisfactorily.

HDR Engineering, Inc.

HDR Engineering, Inc. (HDR) was established in 1917 and is headquartered in Omaha, Nebraska, with offices and staff worldwide, including Los Angeles. HDR is an architectural engineering services firm that has worked on several Metro projects and has performed satisfactorily.

Here Design Studio, LLC

Here Design Studio, LLC (Here LA) was founded in 2015 and is based in Los Angeles, California. Here LA is an inter-disciplinary design practice that is both SBE and DBE certified. Here LA has worked on several Metro projects and has performed satisfactorily.

Iteris, Inc.

Iteris, Inc. (Iteris), founded in 1987, is headquartered in Santa Ana, California, and provides intelligent information solutions to the traffic management market. Iteris has worked on several Metro projects and has performed satisfactorily.

John Kaliski Architects

John Kaliski Architects (JKA), founded in 2000 and based in Los Angeles, California, is a full-service urban design and architecture firm that specializes in urban infill architecture projects, urban design programs, and feasibility studies for municipalities, non-profits, and the private sector. JKA is a Metro certified SBE. JKA has worked on several Metro projects and has performed satisfactorily.

Kimley-Horn & Associates, Inc.

Kimley-Horn and Associates, Inc. (Kimley-Horn), incorporated in 1967 and headquartered in Raleigh, North Carolina, is a planning, engineering, and design consulting firm. Kimley-Horn has worked on several Metro projects and has performed satisfactorily.

KOA Corporation

Founded in 1987, KOA Corporation (KOA) is based in Monterey Park, California, provides engineering, planning, active transportation and management services. KOA has previously worked with Metro and has performed satisfactorily.

M. Arthur Gensler Jr. & Associates, Inc.

M. Arthur Gensler Jr. & Associates, Inc. (Gensler) was founded in 1965 and is headquartered in San Francisco, California with 43 offices around the world. Gensler specializes in multiple practices including: commercial office buildings, workplace, retail, airports, hospitality, education, mixed-use and entertainment, planning and urban design, brand strategy, and others. Gensler has worked on several Metro projects and has performed satisfactorily.

Moore & Associates, Inc.

Moore & Associates, Inc (Moore) is based in Bethesda, Maryland, and was established in 1979 as a commercial real estate development company. Moore has worked on several Metro projects and has performed satisfactorily.

MORGNER Construction Management

MORGNER Construction Management (MORGNER) established in 1992, is based in Sherman Oaks, California. MORGNER provides professional and technical services to assist in the planning and design of multimodal transportation projects and programs. MORGNER is both SBE and DBE certified firm.

Mott MacDonald, LLC

Mott MacDonald, LLC (Mott MacDonald) provides engineering, management, and development consultant services. The firm was formed in 1989 and is headquartered in the United Kingdom. Mott MacDonald has worked on several Metro projects and has performed satisfactorily.

Redhill Group, Inc.

Redhill Group, Inc. (Redhill) is a full-service market research firm specializing in transportation, entertainment, customer satisfaction, and ad tracking. Redhill was founded in 1988 and is based in Irvine, California. Redhill Group is a Metro certified SBE and has worked on several Metro projects and has performed satisfactorily.

Steer

Steer was founded in 1978 and is headquartered in London, United Kingdom. Steer provides transport consultant services, such as development planning, transport policy and planning, and sustainable transport. Steer has worked on several Metro projects and has performed satisfactorily.

STV Incorporated

STV Incorporated (STV), based in Douglassville, Pennsylvania, was established in 1912 as a multi-disciplinary planning, environmental, engineering, architectural, and construction management firm. STV has worked on several Metro projects, and has performed satisfactorily.

Terry A. Hayes Associates, Inc.

Terry A. Hayes Associates, Inc. (TAHA), located in Culver City, California, has been providing urban and environmental planning services to public and private clients

since 1984. TAHA is both SBE and DBE certified. TAHA has worked on Metro projects and has performed satisfactorily.

Tierra West Advisors, Inc.

Tierra West Advisors, Inc. (Tierra West), located in Los Angeles, California, was founded in 2007. Tierra West provides a range of community development, project management, financial analysis, real estate acquisition and disposition, and affordable housing programs. Tierra West is both SBE and DBE certified firm and has not worked on Metro projects previously.

TransLink Consulting, LLC

TransLink Consulting, LLC (TransLink), located in Fullerton, California was founded in 2015. TransLink is a transportation consulting firm specializing in the planning of transit, parking and alternate modes. TransLink is both SBE and DBE certified firm and has worked on Metro projects and has performed satisfactorily.

WSP USA

WSP USA (WSP) was founded in 1885 and is based in New York, New York, with additional offices in the United States and internationally. WSP provides engineering and professional services in the areas of building, transportation, and environment sectors. WSP has worked on Metro projects and has performed satisfactorily.

C. Cost/Price Analysis

The RFIQ contained neither price nor a specific Statement of Work. Each future RFP/task order will contain a specific Statement of Work which will be competed with the firms within the discipline. The Bench contractors will propose according to the requirements in the task order and a cost/price analysis will be performed, as appropriate, on task orders issued.

D. Background on Recommended Contractor

All 29 firms listed above are recommended for award. These firms have been evaluated and are determined to be responsive and responsible to perform work on Metro assignments on an as-needed, task order basis.

DEOD SUMMARY

COUNTYWIDE PLANNING AND DEVELOPMENT BENCH/PS54330000-PS54330028

A. Small Business Participation

The Diversity and Economic Opportunity Department (DEOD) will determine Disadvantaged Business Enterprise (DBE) or Small Business Enterprise (SBE) / Disabled Veteran Business Enterprise (DVBE) contract-specific participation goals based upon review of each task order prior to issuance for Planning, Architectural, and Engineering Services. Proposers were encouraged to form teams that include DBE, SBE, and DVBE firms to perform the scopes of work identified without schedules or specific dollar commitments prior to establishment of the Planning Bench.

For each task order, DBE or SBE/DVBE goals will be recommended based on scopes of work and estimated dollar value for task orders that are federally and/or state/locally funded. Participants on the Bench will be required to meet the DBE or SBE/DVBE contract-specific goal.

The Countywide Planning and Development Bench is subject to the Small Business Prime Program. If there are at least three certified small businesses within a bench discipline, the task order solicitation shall be set aside for small businesses only. One Discipline currently has at least 3 SBE firms: Discipline 5: Community Design and Land Use. Additionally, Discipline 9 (Real Estate Project Management) has a sole prime contractor that is both DBE and SBE certified.

Discipline 1: Transportation Planning

Prime: AECOM Technical Services

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC		X	X
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evri GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X

18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelson & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: Cambridge Systematics Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AVS Consulting	X		
2.	Chen Ryan Associates	X		X
3.	Connectics Transportation Group (CTG)	X		X
4.	GPA Consulting	X		X
5.	Here Design Studio (dba Here LA)	X		X
6.	JMDiaz, Inc. (dba JMD)	X		
7.	System Metrics Group, Inc.	X		
8.	UrbanTrans Consultants, Inc. dba UrbanTrans North America	X	X	X

Prime: CH2M Hill

	Subcontractors	SBE	DVBE	DBE
1.	CityWorks Design	X		X
2.	Here Design Studio (dba Here LA)	X		X
3.	Kal Krishnan Consulting Services, Inc.	X		X
4.	MA Engineering	X	X	X
5.	Nuvis	X		X
6.	Transportation Management & Design, Inc.	X		

Prime: Chen Ryan Associates, Inc. (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	AECOM Technical Services, Inc.			
2.	Cambridge Systematics, Inc.			
3.	Iteris, Inc.			

Prime: Fehr & Peers

	Subcontractors	SBE	DVBE	DBE
1.	Cityworks Design	X		X
2.	Foursquare Integrated Transportation Planning, Inc.	X		X
3.	Here Design Studio, LLC (Here LA)	X		X
4.	PlaceWorks			
5.	Sapphos Environmental, Inc.	X		X
6.	The Tioga Group, Inc.	X		

Prime: HDR Engineering, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AMMA Transit Planning			X
2.	Chen Ryan Associates, Inc.	X		X
3.	ECONorthwest	X		
4.	Intueor Consulting, Inc.	X		X
5.	Lenax Construction Services, Inc.	X		X
6.	Media Beef, Inc.	X		X

Prime: Kimley Horn & Associates, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Arellano Associates	X		X
3.	CHS Consulting Group	X		X
4.	CityWorks Design	X		X
5.	Connectics Transportation Group	X		X
6.	Land Econ Group, LLC	X		X
7.	Leland Saylor Associates		X	
8.	Raw International, Inc.	X		X
9.	Resource Systems Group, Inc.			
10.	Terry A. Hayes Associates, Inc.	X		X
11.	The Tioga Group, Inc.	X		
12.	TransLink Consulting LLC	X		X

Prime: Mott MacDonald, LLC

	Subcontractors	SBE	DVBE	DBE
1.	IBI Group, a California Partnership			
2.	Kittelson & Associates, Inc.			
3.	Ross Infrastructure Development	X	X	
4.	Resource Systems Group, Inc.			
5.	Terry A. Hayes Associates Inc.	X		
6.	The LeBaugh Group, Inc.	X	X	
7.	TransLink Consulting, LLC	X		X
8.	VRPA Technologies, Inc.	X		X

Prime: Steer Davies & Gleave Inc. (dba Steer)

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Glory to the Lord Investments, Inc. (dba CFR & Associates)		X	
3.	Here Design Studio, LLC (Here LA)	X		X
4.	John Bowman			
5.	KOA Corporation			
6.	Leslie Scott Consulting	X		X
7.	Terry A. Hayes Associates Inc.	X		X
8.	Transpo Group, USA Inc.			

Prime: STV Incorporated

	Subcontractors	SBE	DVBE	DBE
1.	CHS Consulting Group, Inc.	X		X
2.	CityWorks Design	X		X
3.	Convergent Pacific LLC			X
4.	Epic Land Solutions, Inc.	X		
5.	Intueor Consulting, Inc.	X		X
6.	The LeBaugh Group, Inc.		X	

Prime: TransLink Consulting, LLC (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Kimley-Horn and Associates, Inc.			
2.	Kittelson & Associates, Inc.			
3.	Terry A. Hayes Associates, Inc.	X		
4.	WSP USA, Inc.			

Prime: WSP USA Inc.

	Subcontractors	SBE	DVBE	DBE
1.	System Metrics Group, Inc.	X		
2.	TransLink Consulting, LLC	X		X

Discipline 2: Environmental Planning

Prime: AECOM Technical Services

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evri GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelsohn & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: HDR Engineering, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Chen Ryan Associates, Inc.	X		X
2.	Harris Miller Miller & Hanson, Inc.			X
3.	Paleo Solutions, Inc.	X		X
4.	Paleo West Archaeology			
5.	Transolutions, Inc.	X		X
6.	Zmassociates Environmental Corp.	X	X	

Prime: STV Incorporated

	Subcontractors	SBE	DVBE	DBE
1.	CHS Consulting, Inc.	X		X
2.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
3.	Epic Land Solutions, Inc.	X		
4.	GPA Consulting	X		X
5.	Intueor Consulting, Inc.	X		X
6.	The LeBaugh Group, Inc.		X	

Prime: Terry A. Hayes Associates, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Arup North America, Ltd.			
2.	Connectics Transportation Group, Inc.	X		X
3.	Cross Spectrum Acoustics, Inc.			X
4.	Environmental Science Associates			
5.	Fehr and Peers			
6.	ICF Jones & Stokes, Inc.			
7.	Intueor Consulting, Inc.	X		X
8.	Iteris, Inc.			
9.	Kittelsohn & Associates, Inc.			
10.	Mott MacDonald, LLC			
11.	Paleo Solutions, Inc.	X		X
12.	Rincon Consultants, Inc.			
13.	SCST, Inc.		X	
14.	Steer Davies & Gleave Inc. (DBA Steer)			
15.	TransLink Consulting, LLC	X		X
16.	Watearth, Inc.	X		X
17.	WSP USA, Inc.			

Prime: WSP USA, INC.

	Subcontractors	SBE	DVBE	DBE
1.	Terry A. Hayes Associates, Inc.	X		X
2.	W2 Design, Inc.	X		X

Discipline 3: Traffic Transportation Engineering

Prime: AECOM Technical Services

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evri GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelsohn & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: Cambridge Systematics

	Subcontractors	SBE	DVBE	DBE
1.	Intueor Consulting	X		X

Prime: FPL and Associates, Inc. (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Alta Planning + Design			
2.	National Data and Surveying Services			
3.	AECOM Technical Services, Inc.			

Prime: HDR Engineering, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Four Square ITP	X		X
2.	Chen Ryan Associates	X		X
3.	FPL & Associates	X		X
4.	Intueor Consulting, Inc.	X		X

Prime: Iteris, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	TransLink Consulting LLC	X		X
2.	CDM Smith			
3.	JMDiaz (dba JMD)	X		X
4.	Civic Projects	X		X
5.	LIN Consulting, Inc.	X		X

Prime: CH2M Hill, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	David Engineering, LLC	X		X
2.	FPL and Associates	X		X
3.	Here LA	X		X
4.	KKCS	X		X
5.	MA Engineering	X	X	X
6.	System Metrics Group	X		
7.	Wiltec	X		X

Prime: KOA Corporation

	Subcontractors	SBE	DVBE	DBE
1.	TransLink Consulting LLC	X		X
2.	LIN Consulting, Inc.	X		X
3.	Steer Davies & Gleave, Inc dba Steer			
4.	ECONorthwest	X		
5.	Wiltec	X		X
6.	W2 Design, Inc.	X		X

Prime: Mott MacDonald, LLC

	Subcontractors	SBE	DVBE	DBE
1.	IBI Group			
2.	Kittelsohn & Associates, Inc.			
3.	Ross Infrastructure Development	X	X	
4.	VRPA Technologies, Inc	X		X

Discipline 4: Economic and Financial Analysis**Prime: AECOM Technical Services, Inc.**

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc.	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evri GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelsohn & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	

32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc.	X		
35.	TransLink Consulting, LLC	X		X

Prime: Arup Advisory, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	BAE Urban Economics	X		X
2.	CDM Smith			
3.	Estolano LeSar Advisors	X		X
4.	Tierra West Advisors, Inc.	X		X

Prime: BAE Urban Economics (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	CDM Smith			
2.	Arup Advisory, Inc.			
3.	Here Design Studio, LLC (Here LA)	X		X

Prime: Morgner Construction Management (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	AECOM Technical Services, Inc.			
2.	Accenture, LLP			
3.	Casamar Group, LLC	X	X	X
4.	Leyland Saylor Associates		X	
5.	WSP USA, Inc.			

Prime: WSP USA, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Evan Brooks Associates, Inc.	X		X
2.	Systems Metrics Group, Inc.	X		

Discipline 5: Community Design and Land Use

Prime: AECOM Technical Services, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X

10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evri GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelson & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: BASE Architecture, Planning & Engineering, Inc. (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Johnson Fain, Inc. (DBA Johnson Fain)			
2.	AHBE Landscape Architects, Inc.			X
3.	Arup North America, Ltd.			

Prime: M. Arthur Gensler Jr. & Associates

	Subcontractors	SBE	DVBE	DBE
1.	Arup North America, Ltd.	X		X
2.	Kilograph	X		
3.	Leland Saylor Associates			
4.	Oyler Wu Collaborative Inc.		X	
5.	RAW International	X		X
6.	MLA Green, Inc (dba Studio-MLA)	X		X
7.	TransLink Consulting, LLC	X		X
8.	Turner Engineering Corporation	X		X

Prime: Gruen Associates

	Subcontractors	SBE	DVBE	DBE
1.	Cityworks Design	X		X
2.	Oyler Wu Collaborative, Inc.	X		
3.	Fehr and Peers			
4.	Leland Saylor Associates		X	
5.	Schwab Engineering	X	X	
6.	VCA Engineers, Inc.	X		X
7.	Intueor Consulting, Inc.	X		X
8.	CWE	X		X
9.	Yunsoo Kim Design, Inc.	X		X
10.	Madrid Consulting Group, LLC	X		X

Prime: Here Design Studio, LLC (Here LA) (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Alta Planning + Design			
2.	BAE Urban Economics	X		X
3.	CH2M Hill, Inc.			
4.	Fehr & Peers			
5.	Gensler			
6.	PlaceWorks, Inc.			
7.	Proforma (DVE Global Marketing)		X	

Prime: John Kaliski Architects (SBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Moore Iacofano & Goltsman, Inc. (MIG, Inc.)			
2.	MLA Green, Inc. dba Studio-MLA	X		X
3.	Arup North America, Ltd.			
4.	HR&A Advisors, Inc.			
5.	KOA Corporation			

Discipline 6: Sustainability Active Transportation

Prime: AECOM Technical Services, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evary GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelsohn & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: Alta Planning + Design

	Subcontractors	SBE	DVBE	DBE
1.	FPL and Associates, Inc.	X		
2.	Here Design Studio, LLC (Here LA)	X		X
3.	MA Engineering	X	X	X
4.	Raimi + Associates, Inc.	X		
5.	Sapphos Environmental, Inc.	X		X
6.	Wiltec	X		X

Prime: Chen Ryan Associates, Inc. (SBE/DBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	AECOM Technical Services, Inc.			
2.	Cambridge Systematics, Inc.			
3.	Nuvis	X		X

Prime: Fehr and Peers

	Subcontractors	SBE	DVBE	DBE
1.	Deborah Murphy Urban Design + Planning	X		X
2.	Buro Happold Consulting Engineers, Inc.			
3.	Gruen Associates			
4.	Here Design Studio, LLC (Here LA)	X		X
5.	ICF Jones & Stokes, Inc.			
6.	Leland Consulting Group, Inc.	X		
7.	Terry A. Hayes Associates, Inc.	X		X

Discipline 7: Demand Modeling GIS

Prime: AECOM Technical Services, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	AFSHA Consulting, Inc.	X		X
2.	Applied EarthWorks, Inc.		X	
3.	BAE Urban Economics	X		X
4.	Burns & McDonnell Engineering Co., Inc.			
5.	Casamar Group, LLC	X	X	
6.	Chen Ryan Associates, Inc.	X		X
7.	CityWorks Design	X		X
8.	Connectics Transportation Group, Inc.	X		X
9.	Diaz Consultants, Inc. dba Diaz Yourman & Associates	X		X
10.	Dunbar Transportation Group, LLC	X		X
11.	Economics Insights and Research			
12.	ECONorthwest	X		
13.	Entech Consulting Group	X		X
14.	Evan Brooks Associates, Inc.	X		X
15.	Evari GIS Consulting, Inc.	X		
16.	Foursquare Integrated Transportation Planning, Inc.	X		X
17.	FPL and Associates, Inc.	X		X
18.	Freytag and Associates, LLC	X		X
19.	Gibson Transportation Consulting, Inc.	X		
20.	Here Design Studio, LLC (Here LA)	X		X
21.	Impact Sciences, Inc.	X		X
22.	Intueor Consulting, Inc.	X		X
23.	Kittelsohn & Associates, Inc.			
24.	MA Engineering	X	X	X
25.	Ana Cubas Consulting LLC (dba Mariposa Community Outreach)	X		X
26.	Moore Twining Associates, Inc.		X	
27.	Morgner Construction Management	X		X
28.	Oyler Wu Collaborative Inc.	X		
29.	PacRim Engineering, Inc.	X		X
30.	Sapphos Environmental, Inc.	X		X
31.	SCST, Inc. (dba SCST Engineering)		X	
32.	Strategic Economics			
33.	Terry A. Hayes Associates Inc.	X		X
34.	Transportation Management & Design, Inc. (TMD)	X		
35.	TransLink Consulting, LLC	X		X

Prime: Cambridge Systematics, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Connectics Transportation Group, Inc.	X		X
2.	Chen Ryan Associates, Inc.	X		X

Prime: WSP USA, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Dunbar Transportation Consulting LLC	X		X
2.	Tovar Geospatial Services (Tovar GEO)	X		X

Discipline 8: Database Development and Data Analysis**Prime: Cambridge Systematics, Inc.**

	Subcontractors	SBE	DVBE	DBE
1.	Lumenor Consulting Group, Inc.	X		X

Prime: Iteris, Inc.

	Subcontractors	SBE	DVBE	DBE
1.	Civic Projects	X		X
2.	Evairi GIS Consulting	X		
	Stanley R. Hoffman Associates			

Discipline 9: Real Estate Project Management**Prime: Tierra West Advisors, Inc. (SBE/DBE Prime)****Discipline 10: Research and Surveying****Prime: Cambridge Systematics, Inc.**

	Subcontractors	SBE	DVBE	DBE
1.	Redhill Group, Inc.	X		

Prime: ETC Institute

	Subcontractors	SBE	DVBE	DBE
1.	Connectics Transportation Group, Inc.	X		X
2.	Stat Team, Inc.			X

Prime: Moore & Associates

	Subcontractors	SBE	DVBE	DBE
1.	ANIK International	X		
2.	M. J. Green & Associates	X		
3.	Continental Interpreting Services		X	
4.	Diego & Son Printing		X	
5.	Customer Research International			

Prime: Redhill Group, Inc. (SBE Prime)

	Subcontractors	SBE	DVBE	DBE
1.	Cambridge Systematics, Inc.			

B. Living Wage and Service Contract Worker Retention Policy Applicability

The Living Wage and Service Contract Worker Retention Policy is not applicable to these Contracts.

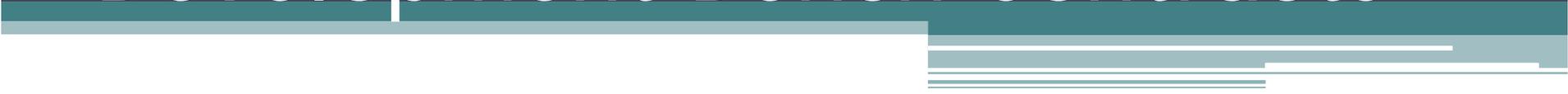
C. Prevailing Wage Applicability

Prevailing Wage requirements are applicable to this project. DEOD will continue to monitor contractors' compliance with the State of California Department of Industrial Relations (DIR), California Labor Code, and, if federally funded, the U S Department of Labor (DOL) Davis Bacon and Related Acts (DBRA). Trades that may be covered include: surveying, potholing, field, soils and materials testing, building construction inspection, construction management and other support trades.

D. Project Labor Agreement/Construction Careers Policy

Project Labor Agreement/Construction Careers Policy (PLA/CCP) is not applicable to these Contract. PLA/CCP is applicable only to construction contracts that have a construction contract value in excess of \$2.5 million.

Countywide Planning and Development Bench Contracts

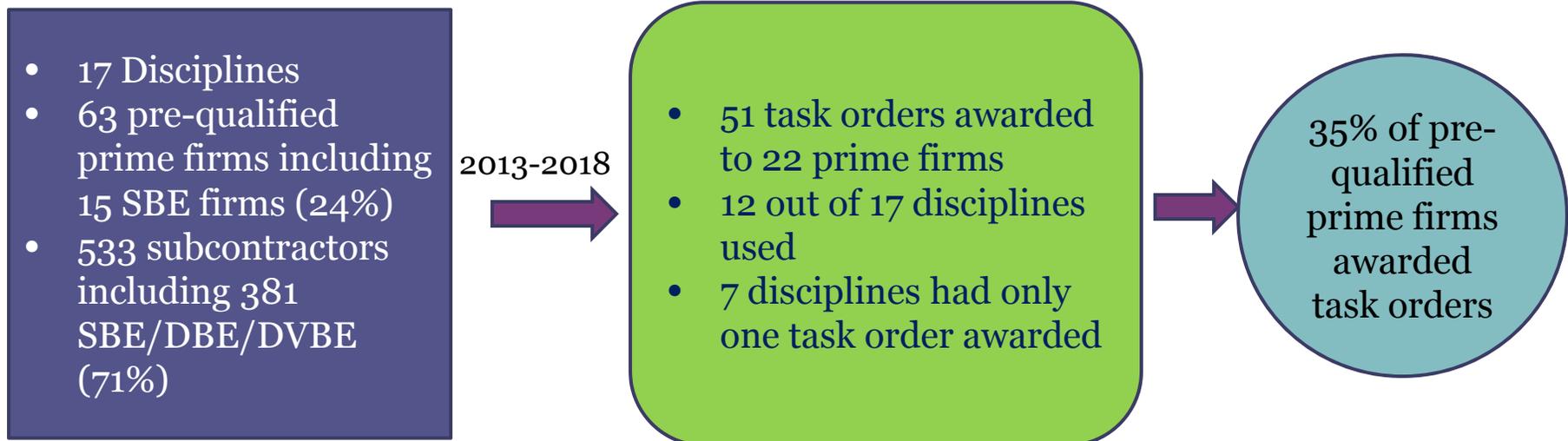


What is a Bench

- Multiple disciplines for various types of technical and consultant services
- A list of the most competitive pre-qualified contractors are approved for each discipline
- Project Manager selects the discipline from the Bench based on Statement of Work (SOW)
- RFP and SOW for a task order are sent to pre-qualified contractors on a discipline
- A task order is awarded to the most competitive pre-qualified prime firm on a discipline

Existing Planning Bench

- Three-year base term and two one-year options
- Cumulative contract funding \$30M
- Task Order Awards up to \$1M each



Lessons Learned

- Reduce number of disciplines (from 17 to 10)
 - Broader disciplines distribute firms expertise
- Reduce number of pre-qualified prime firms (from 63 to 29)
 - Increase probabilities for task order award

Proposed New Planning Bench

- Three-year base term for \$25M
- Two one-year options for \$5M each year
- Cumulative contract funding \$35M
- Task Order Awards up to \$1M each

- 10 Disciplines
- 29 pre-qualified prime firms including 11 SBE firms (38%)
- 454 subcontractors including 369 SBE/DBE/DVBE (81%)