

#### **Board Report**

Los Angeles County
Metropolitan Transportation
Authority
One Gateway Plaza
3rd Floor Board Room
Los Angeles, CA

File #: 2018-0761, File Type: Informational Report Agenda Number: 17.

PLANNING AND PROGRAMMING COMMITTEE JANUARY 16, 2019

SUBJECT: QUARTERLY STATUS DASHBOARD OF COUNTYWIDE PLANNING AND

**DEVELOPMENT DEPARTMENT'S STRATEGIC PROJECTS AND PROGRAMS** 

**ACTION: RECEIVE AND FILE** 

#### RECOMMENDATION

RECEIVE AND FILE the Quarterly Status Dashboard of Countywide Planning and Development (CPD) Department's Strategic Projects and Programs.

#### **ISSUE**

This item provides a snapshot of CPD's work program, with the status of key projects and programs that are pending or ongoing before the Board during the next 10 years in a dashboard format (Attachments A and B). To be provided on a quarterly basis, the Dashboard is a simplified approach to communicating information to enhance transparency and accountability, along with providing a comprehensive context for informed decision-making.

#### **BACKGROUND**

CPD introduced its Fiscal Year (FY) 2018 work program and intent to provide periodic updates at the September 2017 Planning and Programming Committee meeting (Legistar File #2017-0565). As part of that report to the Board, an overview of CPD's core services was provided.

#### **DISCUSSION**

CPD is responsible for planning Los Angeles County's regional transit system and programming federal, state and local transportation funds for the county's transit system, highway program and locally-sponsored, regionally-significant projects for all modes of transportation and related programs. As such, it is at the forefront of many of Metro's planning and policy efforts, along with having a significant role in the implementation of those efforts through numerous programs. Direction and decisions on these significant policy and planning efforts come from the Metro Board of Directors.

The Dashboard summarizes the status of CPD's key projects and programs that are pending or anticipating action by the Board. These include the well-known capital projects in the Measure M Expenditure Plan, policy initiatives, strategic financial planning and programming, mobility programs,

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and real estate stewardship. Most of the projects and programs on the Dashboard are led by CPD, while a few involve a support role, due to a transition of project leadership to Program Management through the project delivery lifecycle. CPD is currently developing a more robust Dashboard. As such, this version of the Dashboard should be viewed as an interim deliverable.

Measure M capital projects (excluding highway projects) represent a significant area of work by CPD. Of the 22 major capital projects on the Dashboard, 16 are Measure M projects. CPD is meeting or exceeding the Measure M project schedules, as set forth in the Expenditure Plan for the ordinance. Nine of these Measure M projects are anticipated to be completed within the next 10 years; however, work is also advancing on the remaining seven projects that are scheduled for completion beyond the next decade. In addition, significant resources are being allocated to six projects that are not part of the Measure M Expenditure Plan, five of which currently have completion dates that are undefined due to funding uncertainties.

#### Consistency with Metro's Equity Platform Framework

The transparency and accountability inherent to the Dashboard facilitates access to information that supports engagement and decision-making. Access to information promotes access to opportunity, a fundamental principle of the Equity Platform Framework.

#### FINANCIAL IMPACT

This item has no fiscal impact to the agency because no action results from this receive and file report.

#### IMPLEMENTATION OF STRATEGIC PLAN GOALS

The Dashboard is consistent with Metro Vision 2028 Goal #5: Provide responsive, accountable, and trustworthy governance within the Metro organization. The Dashboard is transparent about CPD's work programs that are pending before the Board, which promotes accountability and trust in delivering public services.

#### ALTERNATIVES CONSIDERED

Since this is an informational report to the Board of existing work programs, it is administrative in nature. Therefore, alternatives are not applicable.

#### **NEXT STEPS**

CPD will provide an update of the Dashboard in the next quarter. Pending Board direction on the Twenty-Eight by '28 Initiative, the Dashboard may need to be updated. A separate dashboard specific to Twenty-Eight by '28 will also be maintained.

#### **ATTACHMENTS**

Attachment A - Overview of Countywide Planning & Development Dashboard

Attachment B - Countywide Planning & Development Dashboard

Prepared by: Brian Lam, Senior Transportation Planner, (213) 922-3077

Manjeet Ranu, Senior Executive Officer, Countywide Planning & Development, (213)

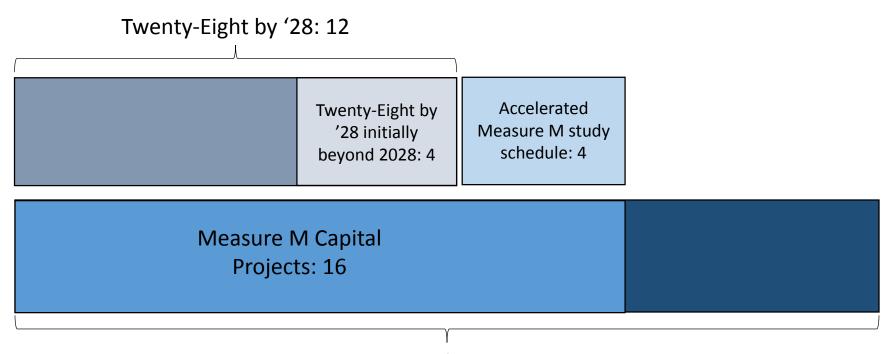
418-3157

Reviewed by: Therese W. McMillan, Chief Planning Officer, (213) 922-7077

Phillip A. Washington Chief Executive Officer

# ATTACHMENT A: Countywide Planning & Development Capital Projects Overview *(excludes highway projects)*

- Dashboard summarizes key projects and programs that are pending or ongoing before the Board
- All schedules are tracking with Measure M mandates or faster



Major Capital Projects: 22

# ATTACHMENT B COUNTYWIDE PLANNING & DEVELOPMENT PROJECTS AND PROGRAMS DASHBOARD

	Name	Type	Groundbreaking / Initiation Fiscal Year	Opening/ Completion Fiscal Year	Status	Next Board Date (two FYs outlook) ▼ Sorted	Next Board Action				
	CAPITAL										
1	<sup>M</sup> Vermont Transit Corridor BRT	Capital	2024	2028	Feasiblity/Alternatives Analysis	March 2019	Receive Technical Analysis of BRT/Rail Alternatives				
2	<sup>M</sup> North Hollywood - Pasadena BRT	Capital	2020	2022	Alternatives Analysis/Environmental	April 2019	<ul> <li>Receive Alternatives Analysis</li> <li>Select alternatives for environmental review</li> </ul>				
3	<sup>M</sup> North San Fernando Valley BRT	Capital	2019	2023	Alternatives Analysis/Environmental	April 2019	<ul> <li>Receive Alternatives Analysis</li> <li>Select alternatives for environmental review</li> </ul>				
4	<sup>M</sup> East San Fernando Valley Transit Corridor LRT	Capital	2021	2027	Environmental	May 2019	Certify Final EIR				
5	<sup>™</sup> LA River Path (central gap)	Capital	2023	2025	Feasiblity/Alternatives Analysis	Spring 2019	Receive status update on Alternatives Analysis				
6	Rail-to-River ATC (Segment B)	Capital	TBD	TBD	Alternatives Analysis/Environmental	July 2019	Award contract				
7	<sup>M</sup> Sepulveda Transit Corridor TBD - Section 2	Capital	2024	2033	Feasiblity/Alternatives Analysis	November 2019	Receive Feasibility Study and Technical Compendium				
8	<sup>M</sup> Sepulveda Transit Corridor TBD - Section 3	Capital	2048	2057	Feasiblity/Alternatives Analysis	November 2019	Receive Feasibility Study and Technical Compendium				
9	<sup>M</sup> Crenshaw Northern Extension LRT	Capital	2041	2047	Feasiblity/Alternatives Analysis	Fall 2019	Receive Advanced Alternatives Screening Study and select alternatives for environmental review				
10	<sup>M</sup> Green Line Extension to Torrance LRT	Capital	2026	2030	Feasiblity/Alternatives Analysis	Fall 2019	<ul> <li>Award of environmental and advanced conceptual design contract</li> <li>Initiate environmental and conceptual design</li> </ul>				
11	<sup>M</sup> West Santa Ana Branch LRT - Segment 1	Capital	2022	2028	Environmental	July 2020	Selection of LPA				
12	<sup>M</sup> West Santa Ana Branch LRT - Segment 2	Capital	2022	2041	Environmental	July 2020	Selection of LPA				
13	<sup>™</sup> Eastside Extension LRT - Corridor 1	Capital	2029	2035	Environmental	Early 2022	Selection of LPA				
14	M Eastside Extension LRT - Corridor 2	Capital	2053	2057	Environmental	Early 2022	Selection of LPA				

#### Page 1

- Groundbreaking and opening fiscal years have a three-year range.
- Italicized text indicates Twenty-Eight by '28 capital project (12 projects).
  - o Bolded, italicized text indicates Measure M capital projects in the Twenty-Eight by '28 list with Measure M completion date beyond 2028; dates shown are Measure M Expenditure Plan dates (4 projects).
- **Bolded text** indicates Measure M project not on Twenty-Eight by '28 list but is being studied faster than otherwise needed to meet Measure M schedule (4 projects).
- SMALL CAPS text indicates major capital project effort that is neither Measure M or in the LRTP (3 projects).

	Name	Туре	Groundbreaking / Initiation Fiscal Year	Opening/ Completion Fiscal Year	Status	Next Board Date (two FYs outlook) ▼ Sorted	Next Board Action
15	CENTINELA GRADE SEPARATION LRT	Capital	TBD	TBD	Feasiblity/Alternatives Analysis	Summer 2020	Accept findings of Feasibility Study and recommendation for next steps
1 16 1	ARTS DISTRICT/6TH STREET STATION HRT	Capital	TBD	TBD	Alternatives Analysis/Environmental	TBD	Receive and File Draft EIR and recommendation for next steps
1 17 1	LAUS Forecourt and Esplanade Improvements	Capital	2021	2021/2022	Environmental	TBD	<ul><li>Potential for additional environmental consideration</li><li>Construction Contract/LOP</li></ul>
18	I-710 South Bike Path Projects	Capital	TBD	TBD	Alternatives Analysis/Environmental	TBD	• TBD
19	Dodger Stadium Gondola	Capital	TBD	TBD	Alternatives Analysis/Environmental	TBD	• TBD
20	<sup>M</sup> Purple Line Section 3 HRT	Capital	2018	2026	Engineering	TBD	• TBD
1 21 1	<sup>M</sup> Historic Downtown Streetcar	Capital	N/A	N/A	Environmental	TBD	• TBD
1 // 1	<sup>M</sup> New Bus Rapid Transit Corridors (Phase 1)	Capital	2020	2022	Feasiblity/Alternatives Analysis	TBD	• TBD
J	OINT DEVELOPMENT						
1 / 3	Taylor Yard Lot 9 Joint Development	Joint Development	2022	2024	Ground Lease	February/March 2019	Amend Ground Lease to allow affordable housing
24	1 <sup>st</sup> /Soto Joint Development	Joint Development	2021	2022	ENA	Spring/Summer 2019	Authorize JDA and Ground Lease
75	Little Tokyo/Arts District Joint Development	Joint Development	TBD	TBD	Planning	July 2019	Authorize ENA
1 /h	Expo/Crenshaw Joint Development	Joint Development	2021	2023	ENA	December 2019	Extend 14-month ENA (Board update March 2019)
1 // 1	Vermont/Santa Monica Joint Development	Joint Development	2021	2023	ENA	January 2020	Authorize JDA
1 28 1	Mariachi Plaza Joint Development	Joint Development	2021	2023	ENA	July 2020	Authorize JDA
79	LAUS Master Commercial Development	Joint Development	TBD	TBD	Planning	FY 2021	Authorize ENA
30	El Monte Joint Development	Joint Development	TBD	TBD	Planning	TBD	• ENA (TBD)
1 31 1	Chavez/Fickett Joint Development	Joint Development	2022	2024	ENA	TBD	Authorize JDA and Ground Lease

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32 1st/Lorena Joint Development	Joint Development	TBD	TBD	ENA	TBD	Authorize JDA and Ground Lease
North Hollywood Joint Development	Joint Development	2021	2028	ENA	TBD	Authorize JDA
34 Division 6 (Venice Bus Yard)	Joint Development	2022	2024	Planning	TBD	Approve Development Guidelines
35 Unsolicited Proposal 1	Joint Development	2023	2025	Planning	TBD	Authorize ENA
36 Unsolicited Proposal 2	Joint Development	2023	2025	Planning	TBD	Authorize ENA
Chavez/Soto Joint Development	Joint Development	2021	2023	JDA	TBD	• TBD
Taylor Yard Lot 2B Joint Development	Joint Development	2020	2022	JDA	TBD	• TBD
PROGRAMS						
39 TOC Small Business Fund	Program	Ongoing	Ongoing	Implementation/Operation	December 2019	Approve amended program eligibility and additional lending partner
40 TOD Planning Grant Program	Program	N/A	N/A	Planning	FY 2020	TOD Planning Grant Program Lessons Learned and Recommendations
41 Multi-year Sub-regional Programs	Program	2019	2057	Planning	January 2019	<ul> <li>Approve Programming of the Measure M Multi-Year Subregional Program funds for the Las Virgenes-Malibu subregion</li> </ul>
STUDIES/PLANS						
Long Range Transportation Plan Update	Study/Plan	2017	2020	Planning	January 2019	Receive and File Overview module framework and public outreach phase 1 results
Inglewood First/Last Mile 43 (includes Airport Metro Connector FLM plan)	Study/Plan	N/A	N/A	Planning	February 2019	Adopt Inglewood First/Last Mile Plan
44 Transit to Parks Strategic Plan	Study/Plan	N/A	N/A	Planning	February 2019	Approve Plan
First/Last Mile Planning: 45 Purple Line Sections 2 and 3 and First/Last Mile Guidelines	Study/Plan	N/A	N/A	Planning	March 2019	Approve FLM Guidelines
46 Rio Hondo Confluence Station Feasibility Study	Study/Plan	2019	2022	Feasiblity/Alternatives Analysis	May 2019	Receive progress update on Feasibility Study
47 LAUS/Civic Center Exploratory Taskforce	Study/Plan	N/A	N/A	Planning	FY 2019	Approval of Action Plan

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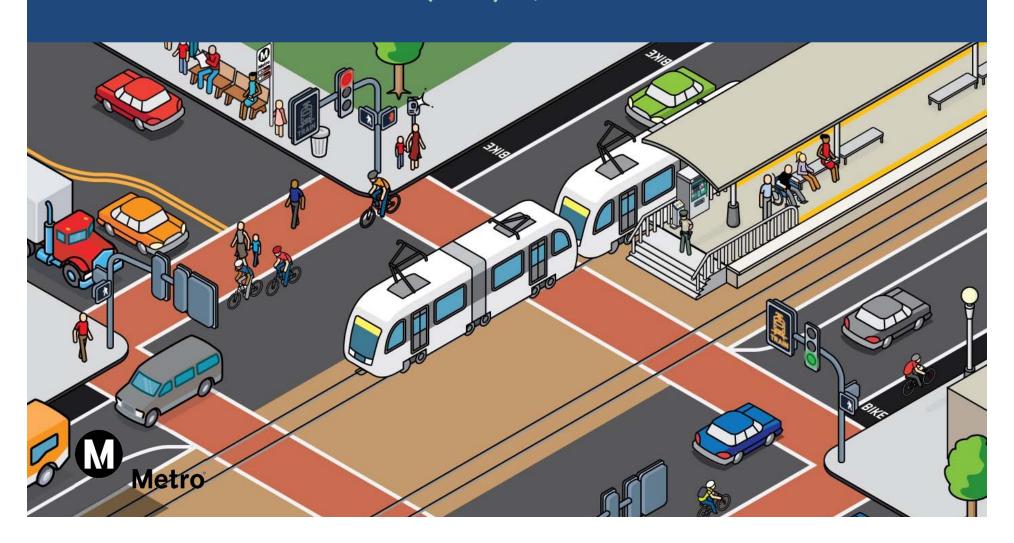
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48	First/Last Mile Planning: Foothill Gold Line Phase 2B Extension	Study/Plan	N/A	N/A	Planning	July 2019	•	Approve First Last Mile Plan for Foothill Gold Line Phase 2B Stations	
49	BRT Vision and Principles Study	Study/Plan	2019	2021	Planning	Fall 2019	•	Receive and File status update	
50	Integrated Station Design Solutions	Study/Plan	2018	2020	Planning	TBD	•	Final Findings (TBD)	
51	Goods Movement Strategic Plan	Study/Plan	2018	2020	Planning	TBD	•	TBD	
	POLICIES								
52	Equity Platform	Policy	TBD	TBD	Planning	January 2019	•	Receive and File FY19 Activation Plan	
53	TOC Implementation Plan and Performance Metrics	Policy	Ongoing	Ongoing	Planning	June 2019	•	Receive and File Draft TOC Metrics (with LRTP Equity Metrics)	
	OTHER								
54	Twenty-Eight by '28 Financial and Funding Plan	Other	N/A	N/A	Planning	January 2019	•	Receive Board direction	
55	Projects & Programs Dashboard	Other	2018	Ongoing	Implementation/Operation	May 2019	•	Receive and File interim dashboard	
56	Short Range Financial Forecast	Other	N/A	N/A	Planning	Summer 2019	•	Annual Receive and File	

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## Countywide Planning & Development Dashboard

Planning & Programming Committee
January 16, 2019



### Support for a Transformative Transportation Agency

- Facilitating transformation, transparency and accountability
  - o Planning, design and environmental review processes
  - Public engagement and equity
  - Financial planning and funding
  - Real property acquisition, development and management
  - Operating programs
- Work program dashboard





# Measure M Influence on Planning Efforts

- Twenty-Eight by '28 Initiative
- Metro Vision 2028 Strategic Plan
- Long Range Transportation Plan Update





# Comprehensive, Coordinated Catalytic Change

- Many efforts, programs and funding sources to achieve and maintain Measure M's promise
- e.g., Propositions A and C contribute funding to both capital projects and operations to make Measure M's transformative program possible
- Over the next 10 years, Propositions A and C are forecast to contribute...
  - \$8.6 billion to match Measure M (local match for capital) and other Metro capital investments
  - \$9.8 billion for Metro and other transit operations



### Countywide Planning & Development Dashboard

- Dashboard summarizes key projects and programs that are pending or ongoing before the Board
- All capital project schedules are tracking with Measure M mandates or faster

Twenty-Eight by '28: 12

Twenty-Eight by '28 initially beyond 2028: 4

Measure M Capital Projects: 16

### Back to Work

