



---

**File #:** 2025-0354, **File Type:** Oral Report / Presentation

**Agenda Number:** 4.

---

**MEASURE R INDEPENDENT TAXPAYERS OVERSIGHT COMMITTEE  
JUNE 2, 2025**

**SUBJECT: ORAL REPORT ON THE FY26 BUDGET**

**ACTION: RECEIVE ORAL REPORT**

**RECOMMENDATION**

RECEIVE oral report on review of the FY26 Budget to support discussion on the effective and efficient use of funds.

**ISSUE**

California Public Utilities Code Section 130105 requires Metro to adopt an annual budget to manage the revenues and expenses of the Agency's projects and programs. The budget is the legal authorization to obligate and spend funds and to implement Board policy. It includes all operating, capital, planning and programming, subsidy funds, debt service requirements, and general fund activities for the fiscal year. The legal level of control is at the fund level. Total annual expenditures cannot exceed the final appropriation by the Board at the fund level except for capital expenditures, which are authorized on a life of project basis.

On April 30, 2025, the FY26 Proposed Budget was made available to the public on the Metro website, through the Records Management Center and on the plaza level of the Gateway building. On April 15, 2025, advanced public notifications of the Budget Public Hearing were issued through advertisements posted in more than ten news publications and in various languages. The Board approved the FY26 Budget at the public hearing held on May 15, 2025.

**EQUITY PLATFORM**

Metro's commitment to equity is embedded in the FY26 Budget development process through the continued application of Equity Zero-Based Budgeting (EZBB). Guided by the pillars of 'Listen and Learn' and 'Focus and Deliver,' Metro is ensuring that resource allocation directly addresses the diverse needs of riders and results in meaningful outcomes that improve access to opportunity. These pillars are acted on by continuously learning from stakeholders and using needs-based analyses to develop targeted solutions to improve mobility in Los Angeles County and the surrounding region. Public feedback is meticulously documented and integrated into the budget, shaping priorities that reflect our community's values. The Office of Management and Budget will

continue to assess the budget's impact on equity, sustainability, safety, and ADA accessibility, ensuring our system serves all residents effectively.

Leveraging the Equity Focus Communities (EFC) map, Metro has been able to understand regional equity needs and impact for low-income and zero-vehicle households and respond to them with first last-mile and community employment initiatives. Per Board Direction, the EFC Budget Assessment was introduced with the FY23 Budget. It is a geographic equity analysis to identify the extent that Metro's budget invests in EFCs, which comprise approximately 40% of Los Angeles County's population. The FY23 Budget established a baseline of 67.3% EFC Benefits. The FY26 Budget exceeds this baseline with EFC Benefits of 79.2% of the budget. The budget will continue to prioritize investments that maintain essential service levels and ensure that funds will be distributed in a way that prioritizes the needs of the communities who are most reliant on the service.

## **ATTACHMENTS**

Attachment A - FY26 Budget Presentation

Prepared by: Cosette Stark, Executive Officer, Local Programming, (213) 922-2822  
Michelle Navarro, Senior Executive Officer, Finance, (213) 922-3056

Reviewed by: Nalini Ahuja, Chief Financial Officer, (213) 922-3088



# Metro Fiscal Year 2026 Proposed Budget



**Measure R Independent Taxpayer Oversight Committee**

**June 2, 2025**





## Customer Experience

- Listen & Learn: Extensive Outreach
- Safe Metro for riders & employees
- New mid-line cleaning
- Station Experience

## Multi-layered Care-based Approach to Public Safety

- Transit Ambassadors
- Crisis intervention
- Community intervention specialists
- Contract law enforcement
- Homeless Outreach
- TAP-to-Exit/Taller Faregates Pilot
- Weapons Detection Phase 2 Pilot

## Ready to Welcome the World

- FIFA World Cup 2026
- First choice in transportation
- Legacy infrastructure projects
- Lasting impacts for residents & visitors

The FY26 Budget demonstrates our commitment and continued investments in Putting People First



**Metro**

# Risks and Uncertainties

## National Economy

- Tariff increases
- Market volatility
- Period of instability
- Federal Reserve to pause interest rate reductions
- Concerns of both recession & inflation
- Federal grant uncertainties impact transportation funding

## Local Economy

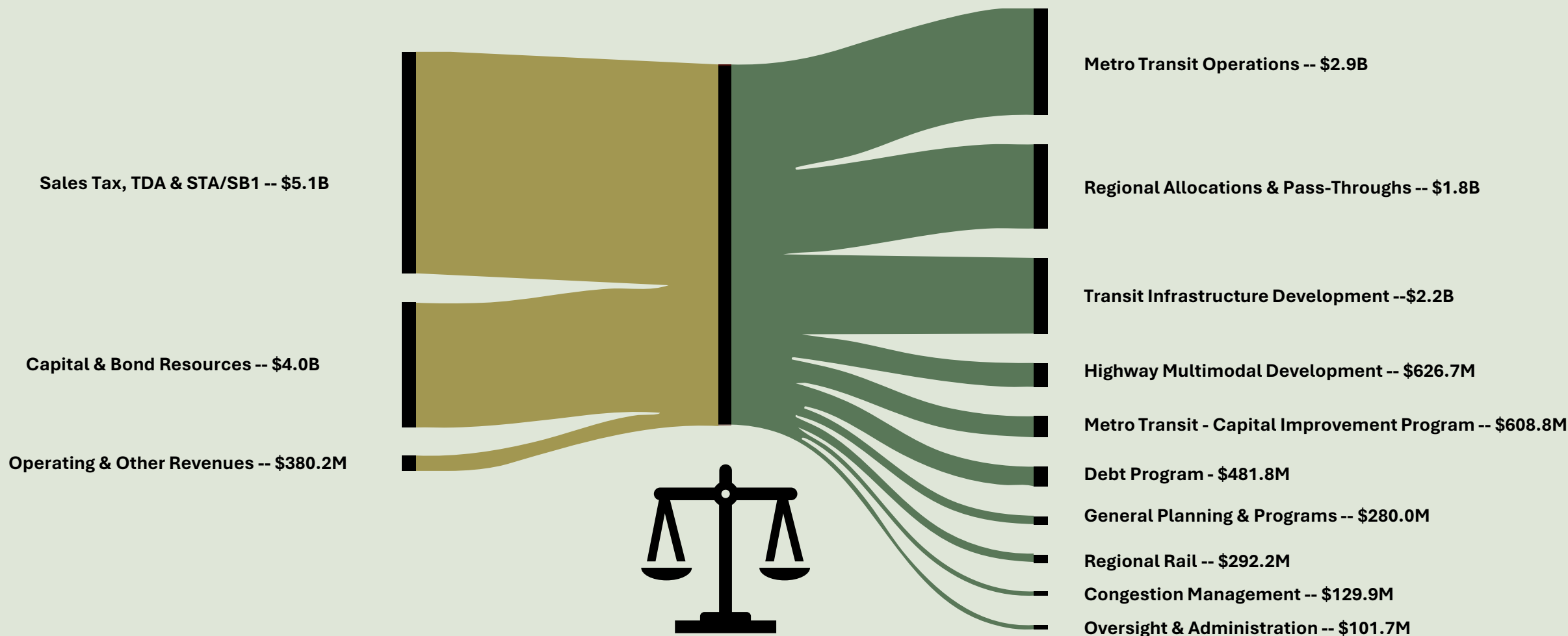
- Recent wildfires
- Rising housing & insurance costs
- Reduced consumer spending due to lower consumer confidence
- Increased costs in non-taxable items reduces disposable income, impacting sales tax revenues

## Cost Increases

- Expanding rail system
- Rising capital costs
- Labor expense
- Persistent inflationary pressures
- Preparing for mega sporting events

## Resources

## Expenditures



FY26 Proposed Budget reflects a \$181.0M or 2.0% increase from FY25

- Balanced Budget
- 3 Fund source categories
- 10 Program expenditure items



**Metro**

# Transit Infrastructure Development (TID) - \$2.2B

*Legacy projects to serve our communities*

## PLANNING

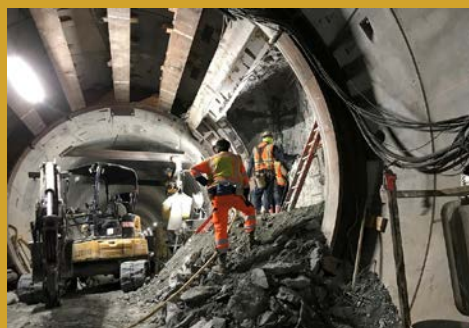
**\$280.7M**

|                               |         |
|-------------------------------|---------|
| Countywide BRT Planning       | \$3.5M  |
| C/K Line Ext. to Torrance     | \$61.0M |
| E Line Eastside LRT Phase 2   | \$87.7M |
| Eastside Access               | \$0.2M  |
| ESFV LRT (Shared Corridor)    | \$0.7M  |
| K Line Northern               | \$9.4M  |
| North San Fernando Valley BRT | \$0.4M  |
| Rail & Bus Ops Control Center | \$17.3M |
| Sepulveda Corridor            | \$76.6M |
| SGV Transit Feasibility Study | \$1.4M  |
| Vermont Transit Corridor      | \$22.4M |

## CONSTRUCTION

**\$1,810.8M**

|                                |          |
|--------------------------------|----------|
| A Line Foothill Ext. 2A & 2B   | \$148.0M |
| D Line Westside Ext.           | \$778.9M |
| East San Fernando Valley LRT   | \$267.7M |
| G Line BRT Improvements        | \$215.0M |
| NoHo to Pasadena BRT Connector | \$84.5M  |
| Southeast Gateway Line         | \$316.0M |



## TRANSITIONAL COSTS & REVENUE READINESS

**\$45.8M**

|                                |         |
|--------------------------------|---------|
| A Line Foothill Ext. 2B        | \$7.2M  |
| D Line Westside Ext. Section 1 | \$15.6M |



|                           |         |
|---------------------------|---------|
| LAX/Metro Transit Center* | \$22.9M |
|---------------------------|---------|

\* Contract closeout activities post opening

Reflects a \$249.4M or 12.7% increase from FY25

- Planning & Studies increases by \$65.3M (30.3%)
- Transit Construction grows by \$184.1M (10.5%)
- Support project closeout & systemwide projects: \$81.0M



Metro

## Metro Transit Operations - \$2.9B

*Service plans and initiatives to improve customer experience*

### Bus Service

\$1.9B  
(+\$114.2M, +6.4%)



- Maintain existing NextGen Bus Plan service levels, continuing to expand NextGen speed and reliability initiatives

### Rail Service

\$968.1M  
(+\$68.9M, +7.7%)



- A Line to Pomona & D Line Section 1 extensions and improved service frequencies

### Metro Micro

\$23.1M  
(-\$19.2M, -45.5%)



- New Business Model: New operations and software contracts, same geographical coverage

Reflects a \$163.8M or 6% increase from FY25

- Bus system labor - largest component in bus operating (62.1% of total cost)
- Rail budget supports 1.53M rail RSH

- Metro Micro - implementing new delivery model, reducing costs by \$19.0M, while maintaining service levels



Metro

## Focus on Safety – Station Experience

*Putting People first with increased safety and cleanliness*

| Restrooms                                                                                                           | Elevators/Escalators                                                                                                                                     | Taller Faregates Pilot                                                                                       | Weapons Detection Phase 2 Pilot                                                                                     | Lighting Retrofit                                                                    |
|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <p>Throne Restrooms</p> <ul style="list-style-type: none"><li>• ADA Expansion</li><li>• 50 by Summer 2026</li></ul> | <ul style="list-style-type: none"><li>• Modernization &amp; Replacement</li><li>• Open Door Cleanliness</li><li>• Attendants to monitor/assist</li></ul> | <ul style="list-style-type: none"><li>• LAX/Metro Transit Center</li><li>• Expanded to 21 stations</li></ul> | <ul style="list-style-type: none"><li>• AI powered concealed weapons detection pilot extended - 12 months</li></ul> | <ul style="list-style-type: none"><li>• Improved visibility &amp; safety</li></ul>   |
|                                   |                                                                       |                          |                                 |  |

- Continue to expand investments in faregates pilot
- Enhance CCTV system

- Implement various lighting retrofits
- Improvements to signage and wayside features throughout system

## Multi-layered Care-based Public Safety

- Safety presence by continuing Transit Ambassadors
- Adding 46 Transit Security Officers
- Homeless Outreach budget : \$19.1M, a 4.4% increase
- Crisis Intervention program startup as part of the TCPSD implementation



## Free & Reduced Fare Programs

- GoPass – K-14 students
- LIFE – 20-trips/month
- U-Pass – college students
- Employer pass – employee passes
- Mobility Wallet – subsidies of \$150 per month
- South LA Eco Lab Project – 6-month passes to LIFE riders in South LA



## Cleaning

- Bus: Daily cleaning - 4 terminals 7-days/week
- Rail: Daily Division cleaning, 3 End-of-line (EOL) cleaning shifts, 7-days/week
- New mid-line cleaning: trains cleaned while in service
- Stations: Rail custodial staff @ 17 Hot Spots
- Facilities: Graffiti control, power sweeping, trash removal



- 13% increase to continue to make improvements on cleaning efforts
- Expanding outreach on GoPass and LIFE programs



**Metro**

# Capital Improvement Program (CIP) - \$608.8M

*Serving riders with transit options that are sustainable, reliable, and innovative*

## Bus

**\$176.4M**

**(+31.0M, +21.3%)**



Bus Zero Emissions Buses (ZEB): continue procurement of buses (\$35.0M) & infrastructure (\$57.2M)

## Rail

**\$253.4M**

**(+\$17.7M, +7.5%)**



Rail Cars: \$181.2M in new vehicles & existing vehicle refurbishment

## Other Asset Improvements

**\$179.0M**

**(-\$17.2M, -8.8%)**



Customer Experience: \$19.2M customer experience tech enhancements

Reflects a \$30.4M or 5.3% increase from FY25

- CIP focuses on maintaining, upgrading, & modernizing assets to ensure equipment & peripheral systems to provide reliable & high-quality service
- \$608.8M allocated for maintaining system in a state of good repair, for improvements, & modernization

### Local Return, TDA 3 & 8 : \$844.8M (-\$76.6M, -8.3%)



- Allocations to 88 cities & LA County for transit & mobility improvements
- Local Return – Prop A & C Measure R & M
- TDA Articles 3 & 8

### Regional Transit : \$761.8 (-\$44.0M, -5.5%)



- Municipal & Local Operator's funds
- Access Services (+7.5%)

### Major Projects : \$72.4M (-\$138.6M, -65.7%)



- Alameda Corridor East Phase II
- Antelope Valley Metrolink Line
- Inglewood Transit Connector
- Sankofa Park

### Other Local Programs : \$76.3M (-\$5.4M, -6.6%)



- Call for Projects
- Active Transportation & Transit
- Congestion Reduction Toll Revenue Grants
- Federal Pass-Throughs
- Transit Oriented Development Grants

### Fare Assistance (LIFE) : \$36.4M (+\$2.1M, +6.1%)



- Low Incomes Fares is Easy (LIFE) Program

### Regional Fed. Grants : \$21.8M (-\$2.0M, -8.4%)



- Job Access Reverse Commute (JARC)
- New Freedom Program
- Section 5310
- Surface Transportation Program – Local Exchange

Reflects a \$264.4M or 12.7% reduction from FY25

- Sales Taxes: FY26 projected lower than FY25
- Major Projects: Allocations decreased due to completion of projects



**Metro**

## Other Programs - \$1.9B

*Serving transit needs of communities across LA County*

| Highway Multimodal Development<br>\$626.7M                                                                                                                                                                                                                                                                                                 | Regional Rail<br>\$119.0M*                                                                                                                                                                                                                         | General Planning & Programming<br>\$280.0M                                                                                                                                                                                                                                                                                                                                                                | Oversight & Admin<br>\$101.7M                                                                                                                                                                                           | Debt Program<br>\$481.8M                                                                                                                                                                        | Congestion Management<br>\$129.9M                                                                                                                                                                                                                                                                                                                                                                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>• Reflects a \$55.1M or 8.1% reduction from FY25</li><li>• Decreasing due to project schedules and project phasing</li><li>• Bus investments up 200% from FY24</li><li>• New Bus Priority Lanes &amp; Transit Signal Priority</li><li>• Expand NextGen speed &amp; reliability initiatives</li></ul> | <ul style="list-style-type: none"><li>• Reflects a \$61.9M or 108.4% increase from FY25</li><li>• Double Tracking &amp; Grade Separation transitioning to construction phase</li><li>• FY26 Metrolink budget * (<i>PENDING APPROVAL</i>)</li></ul> | <ul style="list-style-type: none"><li>• Reflects a \$20.5M or 7.9% increase from FY25</li><li>• Mobility initiatives and other programs reported in four major categories:</li><li>• \$99.1M - Active Transportation, Bike &amp; Other</li><li>• \$87.6M - Property Management</li><li>• \$51.5M - Financial, Grants Mgmt &amp; Admin</li><li>• \$41.8M - Unsolicited Proposals, P3 &amp; Other</li></ul> | <ul style="list-style-type: none"><li>• Reflects a \$11.6M or 12.8% increase from FY25</li><li>• \$65.2M - Recurring Activities</li><li>• \$25.3M - Valuing Workforce</li><li>• \$11.3M - Customer Experience</li></ul> | <ul style="list-style-type: none"><li>• Reflects a \$16.5M or 3.3% reduction from FY25</li><li>• Debt Service Costs for bonds are issued to advance major capital investment projects</li></ul> | <ul style="list-style-type: none"><li>• Reflects a \$5.3M or 4.3% increase from FY25</li><li>• Express Lanes: Procuring a new Back Office System (BOS)</li><li>• Freeway Service Patrol: Service reductions on select routes</li><li>• Motorist Services: Increased costs for RIITS and LA SAFE</li><li>• Rideshare Services: Minor decrease due to savings in services, outreach, and program support</li></ul> |

\* Metrolink's FY26 Proposed Budget is preliminary, pending the transmittal of Metrolink's official budget request.

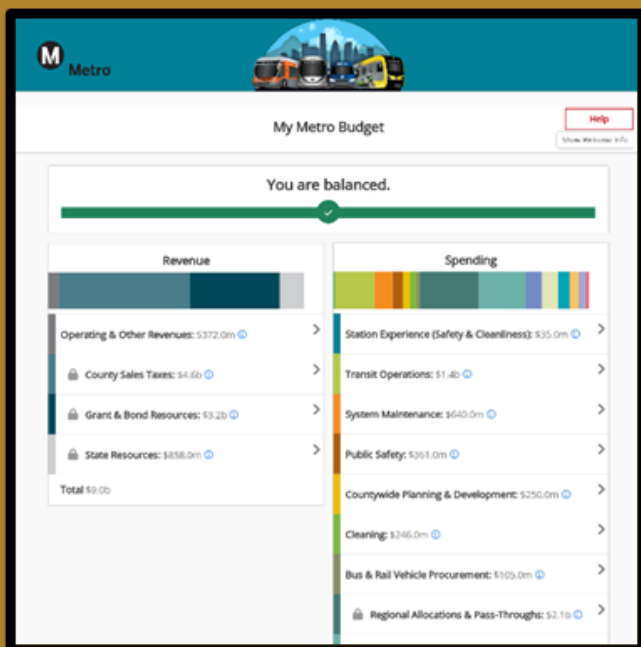


Metro

# Public Outreach and Engagement

*Putting People first by Listening and Learning*

## My Metro Budget Activity



- 50% EFC
- 44% Income <\$25,000
- 39% Hispanic
- 72% Ride 1+ day/week



**6,400+ Respondents & 4,300+ Written Comments**  
**Collection Period: October 2024 – May 2025**

## Summary

|                                                                                                     |                                                                              |
|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| Telephone Town Hall – February 4, 2025                                                              | >2,100 listeners including<br>121 Spanish listeners                          |
| My Metro Budget Activity<br>( <a href="https://mybudget.metro.net">https://mybudget.metro.net</a> ) | >6,400 responses<br>>4,300 comments<br>>30,000 QR Info cards                 |
| Community Based Organizations                                                                       | 392 reached, 7 responded,<br>1 committed                                     |
| Email Blasts/Community Newsletters                                                                  | >15                                                                          |
| Social Media Platforms                                                                              | 5 – Facebook, Instagram, X,<br>LinkedIn, NextDoor, The<br>Source/El Pasajero |
| Newsprint Publications – Public Hearing<br>Announcement                                             | 20 newsprint agencies                                                        |
| Stakeholder & Public Engagement<br>Meetings                                                         | 25                                                                           |

- Base participation of My Metro Budget Activity increased from FY25 (+2,200 responses)
- ICMA Voice of the People Award Recipient
- Utilized a variety of marketing methods

- Introduced language translation feature (9 languages)
- First year utilizing CBO database

