



Board Report

File #: 2026-0189, **File Type:** Informational Report

Agenda Number: 17.

**SPECIAL BOARD MEETING
APRIL 15, 2026**

SUBJECT: MOBILITY CONCEPT PLAN IMPLEMENTATION UPDATE REPORT

ACTION: RECEIVE AND FILE

RECOMMENDATION

RECEIVE AND FILE the Mobility Concept Plan (MCP) Implementation Progress Report

ISSUE

This is a progress report regarding preparation efforts in anticipation of the 2028 Olympic and Paralympic Games (“the Games”), with a focus on planning activities for Wayfinding, Heat Mitigation, advancement of capital project delivery, Water Taxi Feasibility Study, and legislative advocacy efforts.

BACKGROUND

Metro worked with LA28, Caltrans, Metrolink, the Los Angeles Department of Transportation (LADOT), the City of Los Angeles (COLA) Mayor’s Office, and the Southern California Association of Governments (SCAG), a group collectively known as the Games Mobility Executives (GME), as well as venue cities and Councils of Governments, to develop the 2028 Games Mobility Concept Plan approved by the Metro Board in December 2022. Following an extensive agency stakeholder outreach process, Metro and the GME identified a list of 15 priority workstreams. The GME then created subcommittees to advance the projects and programs under each workstream.

DISCUSSION

Highlighted Workstream Updates

This report highlights the progress made in Wayfinding, Heat Mitigation, and Transportation Demand Management workstreams. A progress report on all Metro-led GME workstreams is provided in Attachment A.

Wayfinding

Stemming from Metro’s observations during the Paris 2024 Summer Games, there was broad consensus on the importance of wayfinding to deliver clear guidance to visitors and residents looking

to navigate the region's transportation network to access venues and other points of interest. A key takeaway is the need for a collaborative approach across multiple agencies to deliver wayfinding that considers physical signage, digital platforms, and human-powered elements consisting of both agency staff and volunteers. As a result, the GME established a Wayfinding Subcommittee to create a joint work plan, share best practices, solidify roles and responsibilities, and scope the development and implementation of a wayfinding system for the 2028 Games.

Metro staff are working on several key projects to understand and address wayfinding and signage needs leading up to the 2028 Games. Current efforts, as outlined in Attachment B, include 1) 2026 FIFA World Cup planning, 2) 2028 Games Trailblazing Signage Program, 3) Multiphase Systemwide Signage Audits , and 4) Digital Wayfinding.

Next steps include the following:

- Continue internal event day simulations at World Cup shuttle lots to gather staff feedback on wayfinding, signage, and crowd flow management
- As part of the 2028 Games Trailblazing Signage Program, begin jurisdictional coordination to explore partnership opportunities for permanent signage to and from Metro stations
- Review and provide feedback on LA28 design standards
- Develop schematic design packages based on findings from the initial 12-station signage audits to guide future permanent wayfinding improvements across the system

Heat Mitigation

Following Metro's observation of the 2024 Summer Games in Paris, leadership identified heat mitigation as a critical consideration for all workstreams. Many LA County communities have inadequate shade and cooling infrastructure. Temporary sites, such as park and ride lots, may have little existing shade or water. In addition, spectators visiting the region may not be prepared for the local climate. Ensuring that spectators, the Games workforce, and agency employees remain safe from heat-related illnesses will be paramount.

Metro's Office of Sustainability Policy has led the development of a heat mitigation strategy, which has included the following actions to date:

- Established a Games Mobility Executives (GME) Subcommittee for heat mitigation that brings together subject matter experts from Metro and other GME agencies as well as nonprofits and universities to understand challenges and propose solutions.
- Used a data-driven approach to understand the areas of the county where spectators will face the greatest risk of extreme heat exposure.
- Engaging with vendors to implement pilot heat mitigation programs at no cost to Metro. For example, Metro deployed hydration stations at Memorial Park A Line Station for the Club World Cup in 2025 so that spectators and employees could access free, chilled water on their way to the venue.
- Hosted a Heat Funding Roundtable in December 2025.
- Developing a guidebook and awareness campaign for spectators and members of the workforce to provide education about the risks of heat-related illness and how to stay safe.

- Partnering with Games Energy Council and Games Water Council to ensure sustainable best practices and environmental stewardship.

Next steps include the following:

- Issue a Request for Information (RFI) for heat mitigation infrastructure to understand the current market landscape.
- Continue to coordinate with Shade LA and other nonprofits to identify opportunities for collaboration on shade solutions.
- Implement heat mitigation infrastructure for the World Cup, including hydration stations, educational signage, and shade structures. Lessons learned will be identified to inform preparations for 2028.
- Partner with Metro Kit of Parts to implement pilot projects and implement lessons learned for 2028.
- Identify and pursue funding opportunities for temporary and legacy heat mitigation infrastructure.
- Partner with Station Activation for heat mitigation solutions at Fan Zones
- Identify opportunities to turn temporary heat mitigation solutions into permanent and resilient investments

Water Taxi Feasibility Study Update

In response to Board Motion 18 (November 2025) (Attachment C) , Metro staff has issued a Request-for-Information (RFI) to gather technical information from private and public ferry operators interested in operating a service similar to those described in the San Pedro-Long Beach Water Taxi Feasibility Study. The RFI and subsequent pitches to Metro staff detail interested parties' capabilities to deliver upon such a service, and partnership opportunities to deliver a water-taxi service between San Pedro and Long Beach during the 2028 Games. Additional due diligence is ongoing on funding options, structure of service-delivery models, and permitting needed to operate a water taxi service. Results from the pitch process, including details on public-private-partnership opportunities and a proposed implementation timeline, will be delivered to the Board in July.

Capital Projects Update

Metro is focused on delivering key MCP capital projects ahead of the 2028 Games that will support Games-time operations and leave a positive legacy for our riders. These include 28 by 2028 projects, projects funded by the Reconnecting Communities and Neighborhoods (RCN) grant, as well as the capital projects comprising the MCP Priority List, which includes A&E Line reliability improvements, improvements to key stations (i.e., Union and 7th Street/Metro Center), and mobility hubs. All capital projects have completed CEQA and are now advancing through final design. NEPA clearance is expected for all projects by May 2026 (RCN projects have already cleared NEPA). In order to accelerate the delivery of these projects and minimize risk, while the final design is being completed, Metro's Program Management Office has already begun issuing alternative delivery procurements for these projects. Metro will continue coordinating with local partners to keep projects on track for delivery before the Games.

Twenty-Eight by '28 Update

Since the updated *Twenty-Eight by '28* project list was approved in March 2024, Metro staff have made progress towards delivering the projects in collaboration with regional partners. Transformative projects such as the LAX/Metro Transit Center, Rail to Rail, and the A Line extension to Pomona have begun revenue service, providing residents and visitors with new travel options to key destinations. Construction continues on major capital projects such as the D Line Extension Phases 1 to 3 and G Line Improvements. Finally, design work is progressing for new bus corridor projects, first last mile improvements, and mobility hubs at locations around LA County.

Attachment D shows current status and scope refinements and a current assessment of the feasibility of each project to be achieved in time for the 2028 Games. Ten projects are now complete and in operation; one is preparing to open in May; seven are under construction; and ten are in the engineering/final design phase. Attachment E illustrates the locations of these projects. Stakeholders can check project status at <https://www.metro.net/28x28/>

Several projects from the 2022 *Mobility Concept Plan (MCP) Priority Project List* are included within project bundles, such as Key DTLA Stations, Mobility Hubs in the San Fernando Valley, Gateway Cities MCP projects, and LRT Speed & Reliability Improvements. To date, these MCP projects have received the following funding, and staff continue to pursue additional funding opportunities to support their delivery while advancing design activities:

- **\$59.62 million** in STBG/CMAQ funds for Key DTLA Stations and LRT Speed & Reliability Improvements, including the A and E Lines Operational Improvements Project and Washington/Flower corridor upgrades.
- **\$38 million** in construction funding from Caltrans' State Highway Operation and Protection Program (SHOPP), allocated by the California Transportation Commission, for the Norwalk and Harbor Gateway Transit Center Mobility Hubs.
- Funding from the **FTA Reconnecting Neighborhoods & Communities Grant** to support Willow Station Mobility Hub improvements; bus corridor enhancements (including new shelters, lighting, and landscaping) along Florence Avenue, Studebaker Road, and Imperial Highway; first/last mile enhancements near the Norwalk C Line Station (Hoxie Avenue); and Open Streets activities in Long Beach during the Games.

All other projects on the list are fully funded and on track to be delivered by 2028.

Federal and State Advocacy Update

On February 3, 2026, Congress adopted and the President signed into law the Fiscal Year 2026 transportation appropriations bill that included \$94.3 million for mobility initiatives tied to the 2028 Olympic and Paralympic Games. Staff are deeply appreciative to all members of the Los Angeles County Congressional Delegation for backing our work to secure funding for our agency in the Fiscal Year 2026 Transportation spending bill. Staff appreciate the ongoing work with key stakeholders on Games-related federal funding, including our collaboration with the U.S. Department of Transportation (USDOT), LA28, and other key individuals and organizations who worked with our agency to ensure the final transportation spending bill included Games-related funding favorable to our agency. We are currently working with the USDOT to ensure that these funds are rapidly

allocated to our agency so we can put these federal funds to work in support of our Games-related mobility plans.

In early March, Congresswoman Sydney Kamlager-Dove authored a letter to U.S. Department of Transportation Secretary Sean Duffy, co-signed by 35 other Members of Congress, in support of the inclusion of \$2 billion for mobility initiatives for the 2028 Olympic and Paralympic Games in the President's Fiscal Year 2027 Budget Request. This letter was written to complement the January 15, 2026, letter from the Metro Board of Directors to Secretary Duffy making the same funding request. As stipulated in this congressional letter and Metro's Board letter, the lead time needed to plan for an event of the scale and scope of the 2028 Games means that the President's Fiscal Year 2027 Budget Request may be the final opportunity to ensure that federal transportation funding can be made available in a timely manner in advance of the Games. The President's Fiscal Year 2027 Budget Request to Congress is expected to be delivered soon to the U.S. Senate and U.S. House of Representatives. Metro is deeply appreciative to Congresswoman Kamlager-Dove for leading this letter and to the many Members of Congress who signed this correspondence, including our two U.S. Senators.

Importantly, the President is expected to unveil his Fiscal Year 2027 Budget Request in the coming month. Metro and several stakeholders, including LA28, our Los Angeles County Congressional Delegation, among others, have been consistently encouraging the Administration to include \$2 billion for mobility related funding for the 2028 Olympic and Paralympic Games in the Budget. Staff has and will remain fully engaged with the U.S. Department of Transportation and the Office of Management and Budget to encourage the inclusion of federal funding for transportation needs directly tied to the Games in the President's Fiscal Year 2027 Budget Request.

Regarding state advocacy, on January 21, CEO Wiggins sent a 2028 Olympic and Paralympic Games funding request to Senator Ben Allen and Assemblymember Tina McKinnor. The letter outlined a total state request for \$379.29 million, for projects consistent with the Board-approved Mobility Concept Plan. These projects include integrated transportation management, improvements to key rail stations, mobility hubs, light rail improvements, first/last mile improvements, and transportation demand management/mobility wallets.

On February 27, CEO Wiggins was invited to present to the LA County Delegation regarding our Games budget request. On March 5, the Los Angeles County Legislative Delegation, chaired by Assemblymember Tina McKinnor (D - Inglewood) issued a formal letter to the Assembly Budget Committee and the Assembly Budget Subcommittee for Transportation, requesting that they include \$379.29 million in this year's Budget Act for Metro's 2028 Olympic and Paralympic Games transportation needs. The Delegation included the entirety of Metro's budget request in their letter. Staff are grateful to the entire LA County Delegation for their consideration of our request and look forward to working with the legislature as budget negotiations continue through the spring and summer.

EQUITY PLATFORM

Equity is a central consideration in Metro's planning for the 2028 Olympic and Paralympic Games and informs the development of priority workstreams under the Games Mobility Concept Plan. The Wayfinding, Heat Mitigation, and Transportation Demand Management initiatives highlighted in this

update are intended to ensure that residents, visitors, and the Games workforce can safely and efficiently access the regional transportation network. Improvements such as enhanced station signage, neighborhood trailblazing connections, and expanded digital trip planning tools will help riders navigate the system, identify accessible paths of travel, and connect to surrounding neighborhoods, employment centers, and major destinations throughout Los Angeles County.

These efforts are also designed to deliver lasting legacy benefits beyond the 2028 Games. Station signage upgrades, digital wayfinding tools, and improved first and last mile connections will remain in place after the Games to strengthen everyday navigation and connectivity across the Metro system. Heat mitigation planning will help identify opportunities for shade, hydration, and other protective infrastructure that can improve rider safety in communities experiencing higher heat exposure. In addition, transportation demand management strategies that encourage transit use, walking, and other multimodal travel options will help reduce congestion and vehicle miles traveled across the region. Collectively, these initiatives support a more accessible, resilient, and user friendly transportation system that benefits riders and communities across Los Angeles County well beyond the Games.

Finally, Metro's Twenty Eight by '28 initiative reflects the agency's commitment to ensuring that investments made in preparation for the 2028 Olympic and Paralympic Games deliver meaningful and lasting benefits for communities across Los Angeles County. The project list was developed using qualitative criteria focused on advancing equitable mobility outcomes, including projects that support high capacity access to major regional activity centers and corridors, strengthen critical links within Los Angeles County's growing high capacity transit network, integrate transportation and land use to support mixed income housing and economic development near transit, and address congestion at key bottlenecks across the system.

VEHICLE MILES TRAVELED OUTCOME

Vehicles Miles Traveled (VMT) and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. In particular, the implementation of heat mitigation and wayfinding solutions will make it faster, easier, and more enjoyable to take transit, encouraging a shift away from personal vehicles that will reduce VMT. The new projects being implemented as part of the Twenty Eight by '28 initiative are also expected to reduce VMT by providing faster, more reliable alternatives to driving alone.

*Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The development of the MCP supports:

Strategic Goal 1: Provide high-quality mobility options that enable people to spend less time traveling.

Strategic Goal 2: Deliver outstanding trip experiences for all users of the transportation system.

Strategic Goal 4: Transform LA County through regional collaboration and national leadership” by providing a roadmap and strategy to deliver permanent transit and transit-supportive projects and programs that can help serve the 2028 Games.

NEXT STEPS

Staff will continue the development work necessary to advance the 2028 Games Priority Workstreams that Metro is currently leading. Staff will continue to seek potential local, state, and federal funding opportunities and work with the Board to advocate for funding for both legacy projects and essential Games-specific projects, such as the Games Enhanced Transit Service and Games Route Network.

Staff will also continue to coordinate with LA28 to receive updated information related to competition schedules and security planning. Similarly, staff will continue to coordinate with other agencies through the GME subcommittees in order to ensure alignment on projects, identify funding opportunities, and avoid duplication of work.

ATTACHMENTS

Attachment A - Games Mobility Executives Workstream Updates

Attachment B - Wayfinding Updates

Attachment C - Motion 18 (Water Taxi Feasibility Study)

Attachment D - Twenty-Eight by '28 Project List Status

Attachment E - Twenty-Eight by '28 Projects Map

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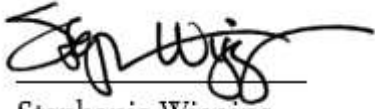
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ATTACHMENT A – WORKSTREAM UPDATES

Board Report #2026-0189

April 2026

This document provides an update on Metro-led workstreams for the 2028 Games.

Games Enhanced Transit Service (GETS)

- Completed review of November 2025 data from LA28 on venue schedules and crowd sizes and updated GETS plan
- Coordinating with US Secret Service on venue-area access needs
- Sourcing GETS fleet from across the country
- Developing RFP for charter providers to support GETS program

Mobility Hubs

- Completed 30% design for RCN-funded mobility hubs
- Phase II MCP Hubs (Norwalk, Harbor Gateway, Memorial Park) at 15% design
- Engaging with City of LA on Integrated Mobility Hubs project
- Completed 2026 GME Subcommittee work plan

Light Rail Speed/Reliability & Key Station Upgrades

- Completed 15% design and CEQA documents
- Finalizing value engineering/scope confirmation
- NEPA documents in progress

First/Last Mile and Open Streets

- Created Regional FLM to Venues Planning Principles Checklist
- Metro Board approved funding for 29 Open and Slow Street events
- Kit of Parts development ongoing
- Preparing for pilot activation during 2026 FIFA World Cup

Countywide Bus Only Lanes

- Progressing key corridors in City of LA and beginning public outreach (Broadway and Olympic)
- Coordinating with Gateway Cities on RCN-funded projects (Florence, Studebaker, Imperial)
- Coordinating with City of Inglewood

Wayfinding

Discussed in main report.

Heat

Discussed in main report.

Modeling

- Initiated GME Subcommittee
- Defined consultant scope of work

Mobility Concept Plan Implementation Update Report

April 2026

Attachment B – Wayfinding Updates

This attachment provides additional detail on Metro’s wayfinding preparations for the 2028 Games.

- **2026 FIFA World Cup planning:** Metro has a World Cup Wayfinding program that builds upon existing Metro Signage Standards and Guidelines for permanent signs, while incorporating FIFA graphic standards for the majority of temporary event wayfinding as directed by FIFA and the Los Angeles Sports and Entertainment Commission (LASEC). The program includes targeted updates to Metro station signage to address outdated information and ensure ADA compliance, along with a standardized kit-of-parts for temporary World Cup wayfinding at direct shuttle stations and key transit connection points. Lessons learned from the World Cup will inform refinements and improvements for the 2028 Games.
- **Trailblazing Signage Program:** Metro is advancing wayfinding efforts with a consultant to improve first/last mile navigation to Metro stations and nearby destinations in preparation for the 2028 Games. In coordination with local jurisdictions, Metro is implementing directional signage within a half- to one-mile radius of select Metro stations. Initial focus areas include stations around the University of Southern California, Downtown Los Angeles, Pasadena, and the South Bay.

The desired outcome is a scalable signage system that helps both residents and visitors navigate between surrounding neighborhoods, key destinations, and Metro stations while reinforcing consistent and seamless wayfinding across jurisdictions. These trailblazing signs will serve as legacy infrastructure that improves mobility, access, and placemaking throughout Los Angeles County for years to come. As LA28 develops its design standards, Metro will coordinate to ensure the trailblazing system complements the visual identity planned for the 2028 Games.

- **12-Station Signage Refurbishment Audit and Design:** Metro has engaged consultants to conduct a multi-phase, systemwide station signage audit and recommendations initiative, including comprehensive wayfinding signage design and customer information upgrades at a dozen high-priority stations. These stations were selected based on age and type, ridership level, and proximity to equity-focused communities and major event venues. This effort will focus on bringing these stations into compliance with Metro Signage Standards, addressing customer-journey pain points, improving multi-line/multi-service transfers, and incorporating input from riders and community-

based organizations. Initial audits are underway for the Expo/Crenshaw and Willowbrook/Rosa Parks stations to improve transfer journeys, with temporary signage upgrades expected at these stations before the FIFA World Cup opens this summer. These temporary upgrades will provide valuable customer feedback to inform future permanent signage updates. The design phase will address the following 12 stations prior to the 2028 Olympic and Paralympic Games, and will also inform future systemwide signage updates:

- Union Station (A, B, and D Lines)
 - 7th Street/Metro Center (A, B, D, and E Lines)
 - Pershing Square (B & D Lines)
 - North Hollywood (B & G Lines)
 - Memorial Park (A Line)
 - Pico (A & E Lines)
 - Willowbrook/Rosa Parks (A & C Lines)
 - LATTC/Ortho Institute (E Line)
 - Expo Park/USC (E Line)
 - Expo/Crenshaw (E & K Lines)
 - Downtown Inglewood (K Line)
 - Downtown Long Beach (A Line)
- **Digital Wayfinding:** In addition to physical signage, Metro is working to reach people through digital tools:
 - Metro is contracting with Moovit to provide a new mobile app that will enable seamless, multimodal trip planning and access to Metro's services around the region. The first version of the app is expected to launch ahead of the World Cup, and the project team will incorporate special event learnings and continue to iterate on the app ahead of the 2028 Games.
 - Metro is implementing GTFS Pathways for Metro Rail stations. GTFS Pathways augments the data already provided to trip planning apps such as Moovit and Google Maps by adding details about station entrances and exits, faregates, elevators and escalators, and station signage. It will improve customer confidence by providing more granular directions and guide users to accessible paths of travel such as elevators and ramps. Metro intends to pilot GTFS Pathways for a few stations ahead of the World Cup.
 - Metro is working with Waymap to generate high-fidelity interior maps of key hubs such as Union Station. Customers with disabilities will be able to use the Waymap mobile app to obtain detailed step by step directions through the station.
 - Metro is currently implementing digital wayfinding solutions for the World Cup that will be scaled up for the 2028 Games. These include maps and detailed information for using the GETS on Metro.net and data updates to allow riders to plan trips that include the GETS using their app of choice.



Board Report

File #: 2025-1026, **File Type:** Motion / Motion Response

Agenda Number: 18.

**OPERATIONS, SAFETY, AND CUSTOMER EXPERIENCE COMMITTEE
NOVEMBER 20, 2025**

Motion by:

DIRECTORS HAHN, BASS, DUTRA, DUPONT-WALKER, BUTTS, AND SANDOVAL

SUBJECT: WATER TAXI FROM SAN PEDRO TO LONG BEACH MOTION

RECOMMENDATION

APPROVE Motion by Hahn, Bass, Dutra, Dupont-Walker, Butts, and Sandoval that the Board direct the Chief Executive Officer to:

- A. Develop and issue an industry engagement process (i.e. reverse pitch) to identify private and public operator interest, capabilities, and partnership opportunities to deliver a water-taxi service between San Pedro and Long Beach during the 2028 Games;
- B. Assess short-term and special-event funding options, including public-private partnership cost-sharing, sponsorship models, federal maritime or mobility grants, and temporary operations funding, to support Games-time service. Such funding source options shall not be eligible for bus or rail operations; and
- C. Report back to the Board within 180 days with findings such as Public-Private-Partnership structures, a proposed implementation timeline, and any next steps.

ATTACHMENT D Twenty-Eight by '28 Project List Status

Project	Current Stage, target completion	Scope Refinement	Subregion (s)
1. "New Blue" Improvements to the A Line	Operations, opened 2019		GC, CC
2. Silver Line Improvement Program	Operations, opened 2020		SG, CC, SB
3. Crenshaw/LAX Line	Operations, opened 2022		CC, SB
4. Regional Connector	Operations, opened 2023		CC
5. Eastside Access Improvements	Operations, opened 2023		CC
6. LAX/Metro Transit Center	Operations, opened 2025		WC
7. J Line Electrification	Operations, opened 2025		SG, CC, SB
8. Rail to Rail, Segment A ^a	Operations, opened 2025		CC
9. North San Fernando Valley BRT	Construction, target 2028		SFV
10. Purple Line Extension, Section 1 ^b	Operations, opening May 2026		WC, CC
11. Gold Line Foothill Ext to Pomona	Operations, opened 2025		SG
12. Purple Line Extension, Section 2 ^c	Construction, target 2027		WC
13. Rosecrans/Marquardt Grade Sep	Operations, 2024		GC
14. New Bus Corridors	Design, target 2027	<ul style="list-style-type: none"> • Broadway: The project limits run from Cesar Chavez Avenue to Martin Luther King Jr. Boulevard, with full-time bus lanes in each direction. • Florence Avenue: The project limits run from West Boulevard to Compton Avenue, with peak-hour bus lanes in each direction. • La Brea Avenue (South): The project limits run from Olympic Boulevard to Coliseum Street, with peak-hour bus lanes in each direction. 	CC

ATTACHMENT D Twenty-Eight by '28 Project List Status

		<ul style="list-style-type: none"> • La Brea Avenue (North): The project limits run from Sunset Boulevard to Olympic Boulevard, with peak-hour bus lanes in each direction, delivered in August 2023. • Sunset Boulevard: The project limits run from Havenhurst Drive to Vermont Avenue, with peak-hour bus lanes in each direction. 	
15. I-5 North Capacity Enhancements ^d	Construction, target 2027		NC
16. Key DTLA Stations ^e	Design, target 2028	<ul style="list-style-type: none"> • LA Union Station: Improvements: Pedestrian and bicycle safety enhancements between Alameda and the Historic Depot (elements of the Esplanade and Forecourt project) and A Line: Elevator • 7th and Metro Station: Improvements include major enhancements to 7MC Station's safety, security, universal accessibility, and overall customer experience 	CC
17. NoHo to Pasadena BRT	Design, target 2027		SFV, SG
18. LA River Bike Path – SFV (Segments 1 + 2)	Design, target 2028	The project is divided into nine segments. The City's BOE has completed the design for 2.97 miles for Segments 1 & 2, between Vanalden Avenue and White Oak Avenue, and from White Oak Avenue to Balboa Boulevard, with project delivery of these two segments scheduled for 2028.	SFV

ATTACHMENT D Twenty-Eight by '28 Project List Status

19. G Line Improvements	Construction, target 2028	Metro's G Line bridges will be completed by 2027, and gates will be installed later in 2028.	SFV
20. Purple Line Extension, Section 3 ^f	Construction, target 2027		WC
21. Mobility Hubs in SFV ^g	Design, target 2028	<p>Funded by RCN Grant, Chatsworth and NoHo Mobility Hubs will include permanent improvements such as benches, bike share, landscaping, and shade structure</p> <p>Balboa MH temporary improvements could include wayfinding, shade structures, hydration station, seating, micromobility parking/ bike corrals etc.</p>	SFV
22. Gateway Cities MCP Projects ^{eh}	Design, target 2028	<ul style="list-style-type: none"> • Willow Station Mobility Hub improvements such as such as benches, bike share, landscaping, and shade structure; • Along Florence Avenue, Studebaker Road, and Imperial Highway bus corridor enhancements include new shelters, lighting, and landscaping; • First/last mile enhancements near the Norwalk C Line Station include a bike lane along Hoxie Avenue; and • Open Streets in Long Beach during the Games. • A Line construction of new double crossover track between the 5th Street and Anaheim Street Stations 	GC

ATTACHMENT D Twenty-Eight by '28 Project List Status

<p>23. LRT Speed & Reliability Improvements ^{e,i}</p>	<p>Design, target 2028</p>	<p>A&E Line Interlock Projects includes construction and/or upgrade of interlock, cross-over, and siding for Expo/Bundy (Centinela), Avenue 34, and Degnan on the LRT network to support shorter single-tracking headways for maintenance and to enable train staging to provide additional capacity during periods of high demand.</p> <p>Washington/Flower project includes operational improvements for the Metro A and E Lines by reducing red-light delay and increasing person throughput at intersections in this corridor, specifically providing longer green times at the traffic signal along Washington Boulevard and Flower Street. The project would:</p> <ul style="list-style-type: none"> • Reconfigure 12th Street between Figueroa Street and Flower Street into a single eastbound, right-turn-only lane. • Reduce westbound Washington Boulevard to one lane and divert general traffic to northbound Hope Street. • Installing high-visibility crosswalks and new pavement markings at key intersections • Upgrading traffic controllers at eight intersections along 	<p>CC</p>
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ATTACHMENT D Twenty-Eight by '28 Project List Status

		Flower Street(between Venice Boulevard and Washington Boulevard) and Washington Boulevard (between Maple Avenue and Hooper Avenue)	
24. Bus Only Lanes (Olympic/Venice)^e	Design, target 2027	<ul style="list-style-type: none"> • Olympic Boulevard: The project limits run from Figueroa Street to Robertson Boulevard, with peak-hour bus lanes in each direction. • Venice Boulevard (West): The project limits run from Inglewood Boulevard to Culver Boulevard, with full-time bus lanes in each direction, delivered in June 2023. • Venice Boulevard (East): The project limits run from Culver Boulevard to Arlington Avenue, with full-time bus lanes in each direction. 	WC
25. I-105 Express Lanes, Segment 1	Construction, target 2027		SB, GC
26. SR 57/60 Interchange Improvements	Construction, target 2028		SG
27. Vermont Transit Corridor BRT	Design, target 2028		CC
28. I-405 Integrated Corridor Management	Design, target 2028		SB

Notes:

Replacement Projects (11 in total) are noted in **bold** letters

a – Active Transportation Corridor

b – Wilshire/Western to Wilshire/La Cienega

c – Wilshire/La Cienega to Century City

d – SR14 Interchange in Santa Clarita to Parker Rd in Castaic

e – Mobility Concept Plan

f – Century City to Westwood/VA Hospital

g – Chatsworth, NoHo, Balboa

ATTACHMENT D Twenty-Eight by '28 Project List Status

h – Willow Station Mobility Hub and Anaheim St. LRT Crossover (A line)/ Bus priority improvements along Florence Avenue, Studebaker Road, and Imperial Highway/First/Last mile improvements in Long Beach and near Norwalk C Line station.

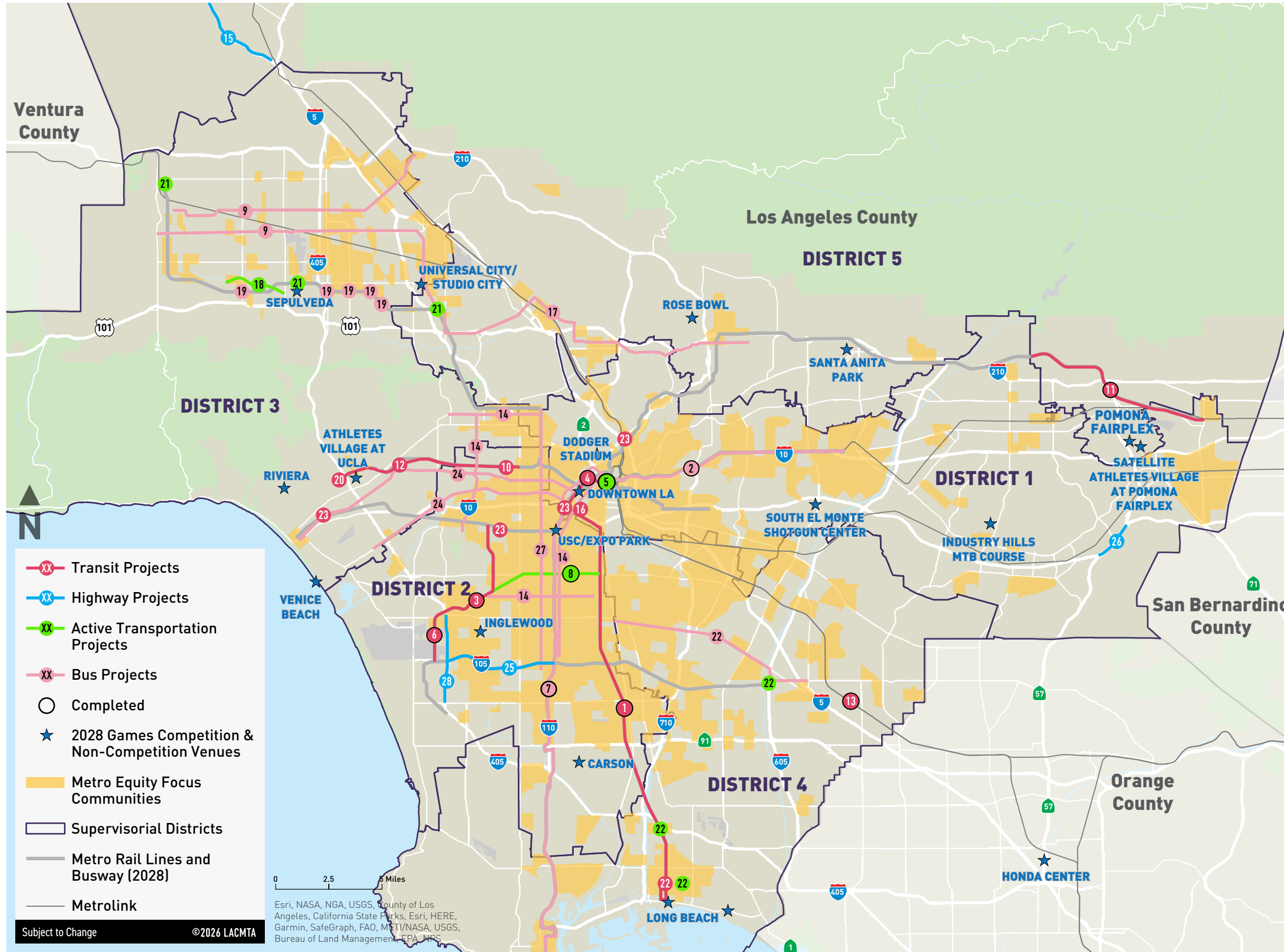
i – Washington/Flower

j – Between Manchester Ave and Rosecrans Blvd

Project Status Summary:

Ten projects are now complete and in operation; one is preparing to open in May; seven are under construction; and ten are in the engineering/final design phase.

Map of Twenty-Eight by '28 Projects and Completed Projects



RAIL & REGIONAL RAIL

- 1 "New Blue" Improvements to the A Line
- 3 Crenshaw/LAX Line
- 4 Regional Connector
- 6 Airport Metro Connector Station
- 10 Purple Line Extension, Section 1^b
- 11 Gold Line Foothill Ext to Pomona
- 12 Purple Line Extension, Section 2^c
- 13 Rosecrans/Marquardt Grade Sep
- 16 Key DTLA Stations^e
- 20 Purple Line Extension, Section 3^f
- 22 Gateway Cities MCP Projects (Anaheim St. LRT Crossover)^{e,h}
- 23 LRT Speed & Reliability Improvementsⁱ

BUS

- 2 Silver Line Improvement Program
- 7 J Line Electrification
- 9 North San Fernando Valley BRT
- 14 New Bus Corridors
- 17 NoHo to Pasadena BRT
- 19 G Line Travel Time & Safety Features
- 22 Gateway Cities MCP Projects (Florence/Studebaker/Imperial)^{e,h}
- 24 Bus Only Lanes (Olympic/Venice)^e
- 27 Vermont Transit Corridor BRT

ACTIVE TRANSPORTATION & MICROMOBILITY

- 5 Eastside Access Improvements
- 8 Rail to Rail, Segment A^a
- 18 LA River Bike Path/Mobility Hub - SFV
- 21 Mobility Hubs in SFV^e
- 22 Gateway Cities MCP Projects (Willow Mobility Hub, Norwalk First/Last Mile, Long Beach First/Last Mile)^{e,h}

HIGHWAY

- 15 I-5 North Capacity Enhancements^d
- 25 I-105 Express Lanes, Segment 1
- 26 SR 57/60 Interchange Improvements
- 28 I-405 Integrated Corridor Managementⁱ

SUMMARY

- a - Active Transportation Corridor
- b - Wilshire/Western to Wilshire/La Cienega
- c - Wilshire/La Cienega to Century City
- d - SR14 Interchange in Santa Clarita to Parker Rd in Castaic
- e - Mobility Concept Plan
- f - Century City to Westwood/VA Hospital
- g - Chatsworth, NoHo, Balboa
- h - Gateway Cities MCP Projects (Anaheim St. LRT Crossover, Florence/Studebaker/Imperial Bus, Willow Mobility Hub, Norwalk and Long Beach First/Last Mile)
- i - Includes Washington/Flower
- j - Between Manchester Ave and Rosecrans Blvd

A large, stylized letter 'M' is positioned at the top of the page. The 'M' is composed of several white, rectangular blocks with a slight 3D effect, set against a dark green circular background. This green circle is partially overlaid by a large, curved orange shape that sweeps across the middle of the page. The background below the orange shape is black.

2028 Games Mobility Concept Plan Implementation Update Report



Metro

Item #2026-0189

April 15, 2026

Capital Projects and Federal/State Advocacy Updates

- Capital Projects
 - All capital projects on Mobility Concept Plan (MCP) Priority List have completed CEQA clearance
 - NEPA clearance for these projects expected by May 2026
 - Metro Program Management Office is issuing alternative delivery procurements to keep the projects on track while final design is being completed
 - MCP Funding to date: \$59.62M (STBG/CMAQ for LRT Improvements), \$38M (SHOPP for Mobility Hubs), \$139M (Reconnecting Neighborhoods & Communities)
- Federal and State Advocacy
 - \$94.3M allocated for 2028 Games mobility initiatives in FY 2026 transportation appropriations bill
 - Requesting \$2B in Games-related mobility funding in FY27 presidential budget request
 - Requesting \$379.29M in state funding to go towards Mobility Concept Plan projects



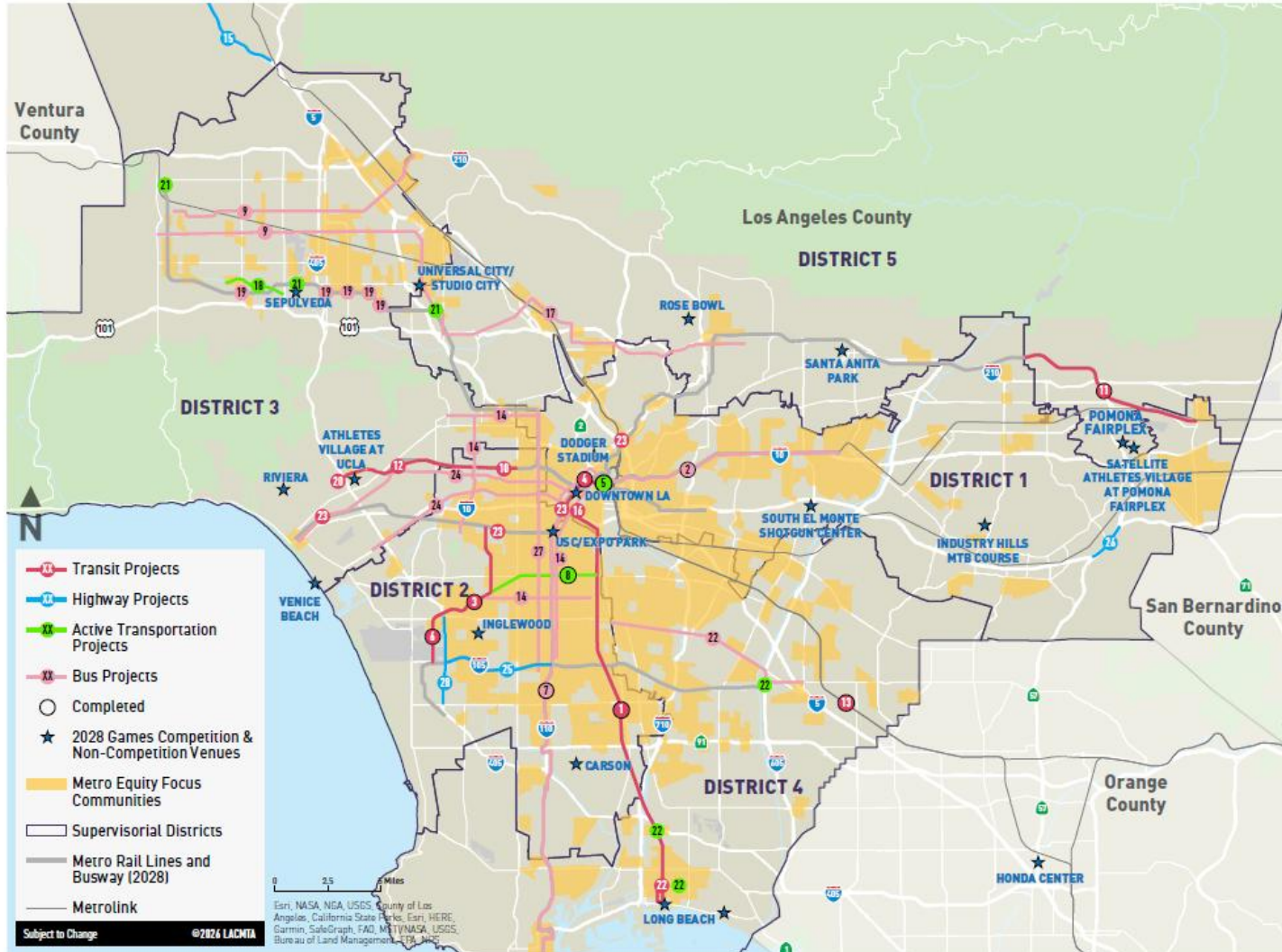
Metro



Twenty-Eight by '28 Update

- Ten projects have been completed and are currently in operation;
- One project (D Line Phase 1) is set to open in May;
- Seven projects are under construction;
- Ten are in the engineering/final design phase

Map of Twenty-Eight by '28 Projects and Completed Projects



- RAIL & REGIONAL RAIL**
- 1 "New Blue" Improvements to the A Line
 - 3 Crenshaw/LAX Line
 - 4 Regional Connector
 - 6 Airport Metro Connector Station
 - 11 Purple Line Extension, Section 1^a
 - 11 Gold Line Foothill Ext to Pomona
 - 12 Purple Line Extension, Section 2^b
 - 18 Rosecrans/Marquardt Grade Sep
 - 18 Key DTLA Stations^a
 - 20 Purple Line Extension, Section 3^c
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Wayfinding Updates

- Ongoing engagement through Games Mobility Executives Wayfinding Subcommittee
- World Cup Wayfinding program
 - Upgrades to existing station signage and deployment of temporary signs
- 2028 Games Trailblazing Signage Program
 - Directional signage near select Metro stations for seamless connections
- Multiphase Systemwide Signage Audits
- Digital Wayfinding:
 - New Metro Mobile App
 - GTFS Pathways
 - Waymap Implementation

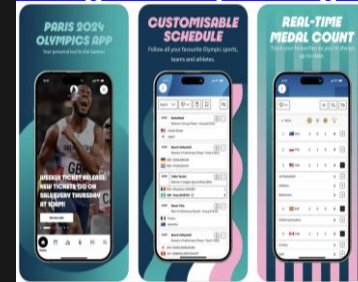
Permanent



Temporary Signage



Digital Wayfinding



Human Wayfinding



Next Steps - Wayfinding

- Continue preparation for FIFA World Cup, including event day simulations at shuttle lots
- Begin jurisdictional coordination for 2028 Games Trailblazing Signage Program to implement permanent signage near select Metro stations
- Review LA28 design standards
- Develop schematic design packages from initial 12-station signage audits



Heat Mitigation Updates

- Established Heat Mitigation GME Subcommittee
 - Inclusive of GME agencies, nonprofits, universities
- Data-driven analysis of heat exposure risk during Games
- Piloted hydration stations at Memorial Park for Club World Cup
- Heat Funding Roundtable hosted in December 2025
- Heat Guidebook and Awareness Campaign in development
- Partnership with Games Energy Council and Games Water Council



Next Steps – Heat Mitigation

- Issue Request for Information (RFI) for heat mitigation solutions
- Continue to coordinate with Shade LA
- Implement heat mitigation strategy for World Cup at stations and Fan Zones
 - Educational signage, shade structures, hydration stations
 - Observe and identify lessons learned for 2028
 - Coordination with Metro Kit of Parts
- Pursue funding for temporary and legacy heat mitigation infrastructure
- Partner with Station Activation for heat mitigation solutions at Fan Zones



Water Taxi Feasibility Study Update

- Staff issued a Request for Information (RFI) in response to Board Motion 18 (November 2025) to evaluate feasibility of a water taxi from San Pedro to Long Beach
- Staff will be reviewing pitches from interested private and public ferry operators, with results to be delivered in July.

